



To: Members of the Cabinet

Date: 13 June 2012

Direct Dial: 01824712589

e-mail: dcc_admin@denbighshire.gov.uk

Dear Councillor

You are invited to attend a meeting of the **CABINET** to be held at **10.00 am** on **TUESDAY, 19 JUNE 2012** in **CONFERENCE ROOM 1A, COUNTY HALL, RUTHIN.**

Yours sincerely

G Williams
Head of Legal and Democratic Services

AGENDA

1 APOLOGIES

2 DECLARATION OF INTERESTS

Members to declare any personal or prejudicial interests in any business identified to be considered at this meeting.

3 URGENT MATTERS

Notice of items which, in the opinion of the Chair, should be considered at the meeting as a matter of urgency pursuant to Section 100B(4) of the Local Government Act 1972.

4 MINUTES (Pages 1 - 10)

To receive the minutes of the Cabinet meeting held on 24th April, 2012 [copy enclosed].

5 CORPORATE PERFORMANCE REPORT: QUARTER 4 2011/2012
(Pages 11 - 40)

To consider a report by Councillor H.H. Evans, Leader of the Council (copy enclosed), to provide information regarding the key areas of performance for the Council and, to enable Cabinet to carry out its performance management function.

6 FINANCIAL OUTTURN 2011/12 (Pages 41 - 52)

To consider a report by Councillor Julian Thompson-Hill, Lead Member for Finance and Assets (copy enclosed) regarding the final revenue outturn position for 2011/12 and recommend the position to Full Council. Also to recommend to Council the treatment of reserves and balances as detailed in the report.

7 FINANCIAL UPDATE 2012/13 (Pages 53 - 64)

To consider a report by Councillor Julian Thompson-Hill, Lead Member for Finance and Assets (copy enclosed) for Members to note the budgets and savings targets for the year and progress against the agreed budget strategy.

8 CABINET FORWARD WORK PROGRAMME (Pages 65 - 66)

To receive the enclosed Cabinet Forward Work Programme and note the contents.

EXCLUSION OF PRESS AND PUBLIC

It is recommended in accordance with Section 100A (4) of the Local Government Act 1972, that the Press and Public be excluded from the meeting during consideration of the following item of business because it is likely that exempt information (as defined in paragraph 14 of Part 4 of Schedule 12A of the Act) would be disclosed.

**9 ABBA (AROS BYW BOD ADREF) FLOATING SUPPORT PROJECT
CONTRACT AWARD (Pages 67 - 68)**

To consider a confidential report by Councillor Bobby Feeley, Lead Member for Social Care and Children's Services (copy enclosed), on the recommendation to award a 24 month contract (with the option to extend for a further one or two years).

**10 COMPULSORY PURCHASE ORDER AREAS FOR WEST PARADE, RHYL
(Pages 69 - 78)**

To consider a confidential report by Councillor Julian Thompson-Hill, Lead Member for Finance and Assets (copy enclosed), for approval of the acquisition of Title by use of a Compulsory Purchase Order for land at the rear of 21-37 West Parade and adjacent to Crescent Road Car Park, Rhyl.

MEMBERSHIP

Councillors

Hugh Evans

Julian Thompson-Hill

Eryl Williams

Bobby Feeley

Hugh Irving

Huw Jones

Barbara Smith

David Smith

COPIES TO:

All Councillors for information

Press and Libraries

Town and Community Councils

This page is intentionally left blank

Agenda Item 4

CABINET

Minutes of the Cabinet meeting held at 10.00 a.m. on Tuesday 24th April, 2011 in Conference Room 1, County Hall, Ruthin.

PRESENT

Councillors P A Dobb, Lead Member for Health, Social Care and Wellbeing; H H Evans, Leader; S Frobisher, Lead Member for Environment and Sustainable Development; M M Jones, Lead Member for Welsh Language, Children, Young People and Leisure; P J Marfleet, Lead Member for Modernising the Council; D A J Thomas, Lead Member for Regeneration and Tourism, J Thompson Hill, Lead Member for Finance and Efficiency and E W Williams, Lead Member for Education.

Observers: Councillors J.R. Bartley, W.L. Cowie, M.LI. Davies, G C Evans, D. Hannam, C Hughes, T.R. Hughes, G.M. Kensler, P.W. Owen, D.I. Smith and S. Thomas.

ALSO PRESENT

Chief Executive; Corporate Directors: Business, Transformation and Regeneration; Learning & Communities; Demographics and Wellbeing & Planning; Head of Legal and Democratic Services, Head of Finance and Assets, Property Manager and Administrative Officer.

The Leader explained that this would be the last Cabinet meeting of the current Council and said it had been an honour and a privilege to have been Leader of the Council. He thanked the Cabinet Members for their support and the work undertaken in each of their respective portfolio's, and thanked Members and officers for their work and support.

1 APOLOGIES

None received.

2 DECLARATION OF INTERESTS

Members were invited to declare any personal or prejudicial interests in any business identified to be considered at the meeting.

RESOLVED - *that Cabinet note there were no Declaration of Interests.*

3 URGENT MATTERS

In accordance with the requirements of Section 100B(4) of the Local Government Act 1972, the Chair declared that he intended to include for discussion the following matters requiring urgent attention under Part II:-

- (i) Redevelopment of 21-26 West Parade, Rhyl.

(ii) Consent to Demolish 21-24 West Parade, Rhyl.

4 MINUTES OF THE CABINET MEETING 20.03.2012

The Minutes of the Cabinet meeting held on 20th March, 2012 were submitted.

Accuracy:- Item 13, the word Tenor in the heading of the Welsh version of the minutes be amended to read Tender.

Matters arising:-

16. Regional Food Waste Project, Change of Preferred Bidder – Councillor J. Thompson-Hill informed Members that the deadline had now expired and subsequent negotiations had been undertaken with the reserve bidder.

RESOLVED – that the Minutes of the meeting held on 20th March, 2012 be approved as a correct record and signed by the Leader.

5 FINANCE REPORT

Councillor J. Thompson Hill presented the report for Cabinet which detailed the forecast year-end position for the Council's revenue budget and performance against the budget strategy for 2011/12 as at the end of March 2012. It also provided a summary update of the Capital Plan, the Housing Revenue Account and Housing Capital Plan and advised of the latest financial forecasts in order to deliver the agreed budget strategy for 2011/12 as defined in the Medium Term Financial Plan, the Capital Plan and the Housing Stock Business Plan.

The latest revenue budget forecast, Appendix 1, indicated a net under spend of £841k on Council services, £846k last month, plus £500k on corporate budgets, including the provision for slippage in this year's savings target of £300k. The forecast position for schools indicated an over spend of £350k, £505k last month and further details of departmental budget performance had been outlined in the report. The Housing Revenue Account summary, which was a separate fund and not part of the Council's revenue budget, had also been included in Appendix 1.

An update showing progress against the savings and pressures agreed as part of the 2011/12 budget setting process had been included in Appendix 2. In total, net savings of £6.359m had been agreed and £6.163m (97%) had been achieved with £0.136m (2%) still classed as in progress. Items remaining as 'in progress' were those which could be confirmed until analysis was completed at the end of the year, though all should be achieved or if not, would be replaced.

Councillor Thompson-Hill confirmed that there were only minor changes to the individual service budgets. He referred to the Housing Revenue Account forecast which indicated a planned in-year deficit of £1.306m, £1.109m last month, against an original budget of £1.025m with the forecast deficit currently being £281k higher than the original budget.

He outlined the reasons for the £200k increase in the Repair & Maintenance budget and referred to the Housing Capital Plan forecast outturn which had increased to £5.607m compared to the budgeted estimate of £5.969m for the year.

In reply to concerns raised by Councillor P.J. Marfleet regarding the PFI business case model having been constructed using much higher interest rates than the Council currently achieved, or was likely to achieve in the medium term, and provision being made to ensure there wasn't a funding gap in future years, the Head of Finance and Assets explained that the PFI was owned by a Bank and discussions to purchase the PFI had taken place but had been unsuccessful. He explained there would be a need to increase the budget for payment on the PFI, approximately £50k per annum, to replace lost investment income and the amount would depend on interest rate levels. Councillor Marfleet expressed concern that the Welsh Assembly Government had declined to assist with funding to address the issue and requested that this matter be pursued and included as a future agenda item.

In response to a question from the Chair regarding school balances and the forecast of a reduction overall balances being reduced during the coming year, the Corporate Director: Learning & Communities confirmed that an improvement had been anticipated and that there were currently no schools in Denbighshire in severe difficulty.

During the ensuing discussion, it was:-

RESOLVED - that Cabinet notes the latest financial position and progress against the agreed budget strategy.

6 CREATING A DENBIGHSHIRE COMMUNITY ENDOWMENT FUND

Councillor H.H. Evans presented the report which provided information on a number of moribund or ineffective trust funds and their attaching assets which were administered by the Council, and recommend a way forward to release funding from these funds. The report recommend that, subject to the absolute agreement of the Charity Commission, that the moribund and ineffective trust funds and their attaching assets were transferred to the proposed 'Denbighshire Community Endowment Fund' to be managed and administered by the Community Foundation in Wales.

Details of the funds held in trust by the Council had been outlined in the report and details included in Appendix 1. In order to prevent the Council being negligent in charity a review of the trust funds, and their attaching assets, had been undertaken and 55 education trusts had been determined as moribund or ineffective. Action would be required to make the trust funds, and their attaching assets, workable again and the Charity Commission were keen to see the release of the many moribund and ineffective trust funds locked into Local Authorities, and the Commission particularly supported the release of these funds to leading charitable bodies.

Councillor Evans stressed the importance of ensuring that the original objects of the assets should be respected to the maximum extent possible and that the Grant Panel should have Council and local representation.

The Corporate Director: Learning & Communities explained that the Community Foundation in Wales had been identified as the organisation to manage the funds and investment on behalf of the County. He confirmed that applications would be restricted to applicants residing within the County and a Grants Panel comprising local people would assess all applications and make funding recommendations. Assets would be used broadly in line with the original objects and areas of benefit and this would be a condition of 'absolute sanction' from the Charity Commission for England and Wales. Members were informed that the Grants Panel would comprise of a number of people and the Council could appoint representatives onto the Group to provide Member involvement in the distribution of the funds.

It was explained by Councillor D.I. Smith that the Communities Scrutiny Committee had received a presentation in respect of this matter and had fully endorsed the process.

In response to questions from Councillors G.M. kensler and S. Thomas respectively, the Corporate Director: Learning & Communities confirmed that the issue of consulting with Town and Community Councils could be discussed with the Community Engagement Manager. He also provided details of the decision making process and the role of the Grants Panel in maintaining the local aspect and original objects of the assets.

The Corporate Director: Learning & Communities responded to a question from Councillor G.C. Evans and confirmed that the Community Foundation for Wales would assume responsibility for the distribution of the £20k set aside from the Denbighshire Community Endowment fund.

RESOLVED: - *that Cabinet:-*

- (a) notes the information about 55 moribund and ineffective trusts and their attaching assets held by the Council and the proposed 'Denbighshire Community Fund.' (Appendix 1).*
- (b) agrees that, subject to the full support of the Charity Commission, the 55 moribund and ineffective trusts and their attaching assets are transferred to the proposed 'Denbighshire Community Endowment Fund' to be managed by and to become the legal responsibility of the Foundation.*
- (c) authorises to undertake the necessary legal actions and enter into the required agreement with the Community Foundation in Wales, and*
- (d) agrees that the original objects of the assets will be respected to the maximum extent possible and that the Grant Panel will have Council and local representation.*

7 PEOPLE AND PLACES BOARD CLOSURE REPORT

Councillor P.A. Dobb presented the report which detailed the achievements and learning from the People and Places Board and sought agreement to action key recommendations from the Closure Report.

The People and Places Programme Board had been established with the purpose of providing leadership and coordination of activity, details of the broad workstreams

agreed, and subsequent workstream, had been included in the report. An outline of the achievements and learning from the People and Places Board, which held its final meeting in March, 2012, was provided by Councillor Dobb.

A copy of the People and Places Board, Programme Closure Report had been circulated with the report for the meeting. The Project Review and Post Programme tasks section of the Closure Report set out achievements and how key projects which had not been completed would be taken forward and progressed. Detailed arrangements were being put in place to ensure projects were completed and mainstreamed. The People and Places Board had reviewed the Lessons Learned through operating the Board and the key evaluation points had been set out in the Closure Report.

A number of problems experienced by the Board were highlighted by Councillor Dobb which included:-

- extensive work load at meetings.
- lack of Councillor participation with poor representation from Group Members. Councillor Dobb expressed the view that Group Leaders and Member Area Groups should be made aware of the importance of Member attendance and participation at meetings and felt that Group Leaders should be encouraged to take more responsibility for Member attendance at meetings. She explained that getting closure to the community would require an investment of time by the respective Councillors.
- limited operational resources with regard to the Board.

Members supported Councillor Dobb's views regarding to the need and importance of Member commitment with regard to attendance at internal and external meetings.

The Corporate Director: Demographics and Wellbeing & Planning expressed support for the production of closure reports. She explained that the report had provided an overview of the achievements and the areas which could benefit from improvement.

Councillor M.LI. Davies highlighted the need to ensure that prospective Councillors were informed of the commitment required in undertaking the duties of an Elected Member, particularly attendance at external and internal meetings. In reply to a question from Councillor C. Hughes, the Corporate Director: Demographics and Wellbeing & Planning agreed to provide further information in respect of the review of transport for old people and coordination of small projects.

The Chief Executive explained that he was pleased with the submission of the closure report, which he felt could be viewed as a model for progressing other Boards. He acknowledged the work undertaken by the Board in achieving important outcomes in relation to the Council's Corporate Priorities and expressed his support for a review of corporate board/programme management structures on an annual basis.

He acknowledged concerns regarding Member attendance at meetings and confirmed that Member attendance at public meetings had been published. However, this had not

been the case for internal meetings. It was explained that stability of Member attendance would be important in ensuring the success of the respective Boards, and the importance of the role of elected Members would be incorporated into the Induction Programme. The Chief Executive suggested that as this was fundamentally a political responsibility Group Leaders be made accountable to monitor attendance and ensure stability at internal meetings.

In response to a question from Councillor D.A.J. Thomas, it was confirmed that a review of Outside Bodies was currently being undertaken and this would be published when finalised, together with, Member attendance figures.

Following further discussion, it was

RESOLVED:- that Cabinet agrees:-

- (a) a review of corporate board/programme management structures on an annual basis to ensure they remain fit for purpose.
- (b) to ensure future corporate programmes have outcomes, objectives, indicators and measures which can be delivered within an electoral term.
- (c) to agree standards for attendance at internal meetings with Group Leaders and recommend that Group Leaders monitor attendance of their Members, and
- (d) to support the development of a structure to support the Older People's Champion so as to ensure continued delivery of "Communities and Wellbeing" projects.

8 CABINET FORWARD WORK PROGRAMME

Councillor H.H. Evans presented the Cabinet Forward Work Programme.

RESOLVED - that Cabinet receive the Forward Work Programme.

PART II

EXCLUSION OF PRESS AND PUBLIC

RESOLVED under Section 100A(4) of the Local Government Act 1972 the Press and Public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraph 13 and 14 of Schedule 12A of the Local Government Act 1972.

9 ACQUISITION OF 25/26 WEST PARADE, RHYL BY COMPULSORY PURCHASE ORDER

Councillor P.J. Marfleet presented the report for Cabinet on the use of Compulsory Purchase procedures to acquire the derelict property known as 25/26 West Parade, for the purpose of redevelopment together with adjoining Council owned property.

Cabinet resolved on the 24th November 2011 to adopt the Rhyl Going Forward delivery plan as the regeneration strategy for Rhyl. The Honey Club and 25/26 West Parade were located in Intervention Area B as indicated in Appendix 2 to the report.

Oaklion Properties Limited were the registered freehold owners of No. 25/26 West Parade. Details of the Statutory Compensation Code, as the basis upon which the Council were seeking to acquire the property, had been provided by the Council's Valuer, and on the 5th October, 2011 an offer had been put forward corresponding to The District Valuer's valuation of the property.

Oaklion Properties Limited had outlined difficulties in securing a grant to re-develop the property in the mid 1990's and stated that the Council would need to resolve this o/s matter in order to purchase the property. The Council's valuer had explained that this was not possible and requested Oaklion to quote terms for the sale of the property to the Council. Further developments indicated that it was unlikely that the Council would be able to purchase of the property by agreement.

The Council had advertised the availability of The Honey Club site for re-development and developers interested in the entire site, including No.25/26 West Parade, had been interviewed by the Council on 17th April, 2012. The acquisition of 25/26 West Parade was required to remove the existing derelict structure to complete the site assembly.

The application for Planning Permission for the re-development would be made by the developer. The Council had not prescribed the proposed new development however, developers who had expressed interest in the combined C.P.O and Honey Club site had indicated a hotel development and such development was supported by the evolving Supplementary Planning Guidance referred to in the adopted Rhyl Going Forward delivery plan.

Councillor J. Thompson-Hill explained that this was a key site for the regeneration of the area. He highlighted the need to progress the matter and expressed his support for the recommendation contained in the report.

RESOLVED - that Cabinet approves the use of Compulsory Purchase procedures for the acquisition of No. 25/26 West Parade, Rhyl, (Appendix 1) for the purpose of redevelopment.

URGENT ITEMS

10 REDEVELOPMENT OF 21-26 WEST PARADE, RHYL

Councillor P.J. Marfleet presented the report for Cabinet on the appointment of a preferred 'Development Partner' to work with the Authority to develop the property 21-24 West Parade, formally known as the Honey Club, Rhyl and the additional properties comprising, the garage to the rear of 27-28 West Parade, owned by Denbighshire, and 25-26 West Parade, Rhyl (subject to acquisition).

The “expressions of interest” received for the scheme had been considered by a Panel of officers and the Lead Members for Modernising the Council and Regeneration and the preferred short list of developers had been approved by Cabinet on the 20th March 2012. Details of the process adopted for consideration of the short list and the presentation criteria, including set questions and scoring matrix, had been included as Appendix A.

Following discussions the Group had agreed to recommend the appointment of Chesham Estates as the preferred Development Partner. A team of officers had been appointed to work with the approved Development Partner to develop the proposals into a viable scheme for the site. This would include preparation of agreements, vetting of proposals and administration of the partnership and all proposals would be presented to Cabinet for final approval.

In order to improve the overall viability of the proposals, and further assist with the overall regeneration of West Parade, the development site would also include the garage to the rear of 27-28 West Parade and 25-26 West Parade, Rhyl (subject to acquisition). An updated Action Plan / Indicative Programme had been included in the report.

In response to questions from Councillor P.A. Dobb regarding funding of the project and the financial implications for Denbighshire, the Head of Finance and Assets referred to decision taken previously to provide funding for the project from priority fund money. He explained that the exact detail of the financial implications would be developed as the project progressed and confirmed that the Developer had offered the Council an initial lump sum with a further share in the profits of the development. Councillor J. Thompson-Hill invited Members attention to the Major Capital Projects Update, Property Acquisition and Demolitions, Rhyl Going Forward which detailed funding in respect of the project in question.

Following further discussion Members supported the recommendations contained in the report, and it was:-

RESOLVED - that Cabinet approves the appointment of Chesham Estates in the form of Chesham Estates (Rhyl) Limited as the Authorities Development Partner for the redevelopment of 21-24 West Parade (formally known as the Honey Club), the garage to the rear of 27-28 West Parade and 25-26 West Parade (subject to acquisition), Rhyl.

11 CONSENT TO DEMOLISH 21-24 WEST PARADE, RHYL

Councillor P.J. Marfleet presented the report for Cabinet on the continuing deterioration of 21-24 West Parade, formerly known as the Honey Club, Rhyl and the requirement to apply for consent to demolish.

Members were informed that the condition of the building had deteriorated exponentially and there was now a serious risk of falling debris and uncontrolled collapse and as a result Water Street, Rhyl had been closed to vehicular access.

The Corporate Executive Team had resolved that the process of gaining statutory consents for demolition of the whole building should be progressed. However, due to the current condition of the building, approval was now being sought to seek consent to demolish without a full scheme proposal being in place and in advance of any site redevelopment.

Details of the latest advice received from consultant structural engineers in respect of the structural integrity of the building had been included in the report. The Welsh Government, CADW, HSE and Independent Conservation Consultants had been appraised of the situation and Development partners had been sought to formulate appropriate proposals for the site.

Correspondence had been entered into with the Welsh Government Planning Office (WG) to try and determine an alternative route to enable demolition within a conservation area without meeting the full criteria and requirements of Conservation area consent. Correspondence to the WG had been included as Appendix A and the WG response had been included in the report and in Appendix B. It was explained that there was no alternative route to obtaining consent to demolish within a Conservation area without following the full planning process.

Due to the risks noted and detailed within the report it was proposed that consent for the demolition of the building be applied for in isolation. It was proposed that the supporting information for the full scheme application continue to be progressed in parallel to the application for consent to demolish, dependant upon appointment of the preferred Development Partner. This detail and information would subsequently be presented to Welsh Government Planning for consideration as supporting information.

Details of the anticipated timescales for the work had been outlined in the report and it was confirmed that the condition of the building would be monitored closely.

RESOLVED - that Cabinet approves the proposal for applying to Welsh Government for consent to demolish within a conservation area without a full scheme proposal being in place, on the grounds of Health and Safety and the imminent risk, as detailed within this report, to the Authority. The site to be demolished being 21-24 West Parade, Rhyl.

The meeting concluded at 11.45 a.m.

This page is intentionally left blank

Report To: Cabinet

Date of Meeting: 19 June 2012

Lead Member / Officer: Cllr Barbara Smith / Alan Smith

Report Author: Tony Ward

Title: Corporate Performance Report: Quarter 4 2011/12

1. What is the report about

1.1. This report enables the council to evaluate progress across key areas of performance. The main report presents a summary of exceptions for each performance area. This Summary Exceptions Report is supported by individual chapters which provide a more detailed summary of performance in each particular area. The individual chapters are:

- Chapter 1 - [2012 Indicators](#)
- Chapter 2 - [Corporate Priority: Demographic Change](#)
- Chapter 3 - [Corporate Priority: Regeneration](#)
- Chapter 4 - [Corporate Priority: Modernising Education](#)
- Chapter 5 - [Corporate Priority: Roads and Flood Defences](#)
- Chapter 6 - [Corporate Project Register](#)
- Chapter 7 - [Outcome Agreements with the Welsh Government](#)
- Chapter 8 - [Safeguarding](#)

2. What is the reason for making this report

2.1. To provide information regarding the key areas of performance for the council, and to enable Cabinet to carry out its performance management function.

2.2. The report presents the position at the end of Quarter 4 2011-12, which is the end of the period for the Corporate Plan 2009-12. A more comprehensive report to evaluate the council's performance in 2011-12 will be published in October 2012. This report will also place our performance within the context of national performance where possible.

3. What are the Recommendations

3.1. Cabinet to consider the exceptions associated with achieving the outcomes in the report, and follow up any performance related issues with the appropriate Head of Service and Lead Member.

4. Report Details

- 4.1. It is important to recognise that the council's overall performance across the key areas covered by this report is very good. Significant progress has been made during the period of the Corporate Plan 2009-12, and Denbighshire County Council is now considered one of the highest, if not the highest, performing council in Wales. This view is supported by the majority of information presented within the detailed chapters of this report. However, there are areas where we would expect our performance to be higher, and the summary report focusses on these exceptions. The exceptions are where discussion is required to ensure we do everything possible to address performance issues.
- 4.2. A key consideration for this report is how we present performance. The council recently aligned the performance reporting of "indicators" and "performance measures" with the four RAG system (Red, Orange, Yellow, Green) used by Internal Audit Services and for Risk Management. This method has been applied retrospectively to the indicators and performance measures in our Corporate Plan 2009-12.
- 4.3. The performance reporting of improvement activity (projects and actions) currently remains with the five RAG system used by the Corporate Project Management Methodology. The methodology is currently under review and upon completion will align with the four RAG system. Until this time, the reporting of improvement activity will continue with the current project management method.

5. The decision's contribution to the Corporate Priorities

- 5.1. The main report provides exceptions information on each key performance area, allowing Members and officers to focus on areas of weakness.
- 5.2. The chapters supporting the main report provide further detail of performance in each area, and include a brief self-evaluation based on the criteria used to determine success.

6. The cost and its effect on other council services

- 6.1. The service responsible for carrying out activity or performance improvements will determine and meet any additional resources requirements (staff or financial) from the service budget.
- 6.2. The Corporate Plan 2011-12 has been equality impact assessed, highlighting the need for additional equality impact assessments to be undertaken on specific projects and actions. The owner of the project or action requiring additional equality scrutiny will be responsible for undertaking equality impact assessments, but this will also place a demand for support on the Business Planning and Performance Service.

7. Consultations carried out

7.1. CET considered the draft report on 28 May 2012, and revisions were made prior to presentation to SLT on 07 June 2012. The final report, as agreed by the Lead Member and the Head of Business Planning and Performance, was then submitted to Performance Scrutiny and Cabinet.

8. Chief Financial Officer Statement

8.1. There are no direct costs resulting from this report. Failure to achieve outcome agreements may result in a loss of grant.

9. The risks and how they can be reduced

9.1. There is a risk that the council compares poorly with other local authorities in performance and regulatory reports. The council's performance management framework and drive for continuous improvement should help mitigate this risk.

9.2. There are no identified risks associated with agreeing the recommendations in the primary report.

10. The power to make the Decision

10.1. Underpinned by the statutory requirements of the Local Government Act 1999 and the Local Government "Wales" Measure 2009 performance management and monitoring is a key element of the Wales Programme for Improvement 2010.

11. Action Plan

11.1. This is the final quarterly performance report for the period of the Corporate Plan 2009-12. However, key outcomes from the Corporate Plan will continue to be delivered through our Service Plans in 2012-13. Monitoring will therefore continue via Performance Scrutiny, where the performance of Service Plans will be monitored.

Summary Exceptions Report

1. This report presents a summary of exceptions relating to each of the key areas of council performance. The report is supported by individual chapters which provide further details of performance in each area. The individual chapters are:
 - Chapter 1 - [2012 Indicators](#)
 - Chapter 2 - [Corporate Priority: Demographic Change](#)
 - Chapter 3 - [Corporate Priority: Regeneration](#)
 - Chapter 4 - [Corporate Priority: Modernising Education](#)
 - Chapter 5 - [Corporate Priority: Roads and Flood Defences](#)
 - Chapter 6 - [Corporate Project Register](#)
 - Chapter 7 - [Outcome Agreements with the Welsh Government](#)
 - Chapter 8 - [Safeguarding](#)

2012 Indicators

2. Overall, our performance against the 2012 indicators has improved significantly from the baseline position in 2008-09. Actual performance has improved in 12 of the 19 Indicators, and perfect performance (i.e. 100% or 0% performance) has been maintained for a further 4 indicators. Our relative performance has also improved significantly from the position in 2008-09 when we performed in the bottom half of authorities in Wales for 9 of the 19 Indicators. Although we don't yet have all-Wales performance data for 2011-12, we currently expect our performance in 2011-12 to place us within the bottom half of authorities in Wales for 3 of the 19 Indicators (to be confirmed when we the all-Wales data are published in August 2012):
 - 2.1. **The percentage of all pupils who leave compulsory education, training, or work-based learning without an approved external qualification.** The position has improved from 1.8% in 2008-09 to 0.82% in 2011-12. However, this remains relatively high in percentage terms, and positions the council below the Wales median. In Denbighshire, eleven pupils left compulsory education, training, or work-based learning without an approved external qualification in 2011-12. The greatest proportion of pupils leaving without a qualification are from the Rhyl area. This continues to be a priority for the Head of Education, with future monitoring via the Education Service Plan.
 - 2.2. **The percentage of adult protection referrals completed where the risk has been managed.** Although our performance for the risk management of adult protection referrals during 2011-12 has improved when compared to the baseline in 2008-09 (87.4% compared to 81.9%), we may fall below the 2011/12 Wales Median following a decline on 2010/11 performance. This indicator is important because it is highlighted as the sole indicator for the protection of vulnerable adults, and it remains in the Adult & Business Services Plan for future monitoring.

- 2.3. **The percentage of former Looked After Children who are in suitable accommodation.** We anticipate that the percentage of former looked after children who are in suitable accommodation will be below the Wales Median in 2011/12. The reason (as it was in 2010-11) is a small number of people with custodial sentences. Apart from the two people in custody, the remaining 12 were in suitable accommodation.

Corporate Priority: Demographic Change

3. The percentage of carers of adult service users who were offered an assessment has increased from a baseline of 70.5% in 2008/09 to 75.6% 2011/12. This remains an area for improvement, which the service aims to rectify through an examination of processes and procedures in 2012/13. However, the percentage of carers who receive support following assessment continues to increase with 97.5% of those assessed in 2011/12 in receipt of appropriate support.
4. The review of Care Plans has improved from baseline performance of 70.5% in 2008-09 to 80.5% in 2011-12, although it has declined from the 2010/11 position and remains below our target of 85%.
5. Discussion is underway with the Wales European Funding Office (WEFO) to re-profile the targets of the New Work Connections (NWC) Project. The consequence of the re-profile will mean lower expectations from the project. This project is accountable to the WEFO, who is responsible for the grant fund and project performance.

Corporate Priority: Regeneration

6. The Resident's Survey shows a generally negative perception by residents in Rhyl about the area where they live. The Rhyl area also has a significantly higher proportion of the population claiming jobseekers allowance (JSA). The actual numbers of JSA claimants has fluctuated but never reached the relative reduction target during 2011/12. In addition, attainment at the schools in Rhyl remains significantly below the Wales median and our target.

Corporate Priority: Modernising Education

7. Key stage one and three are the remaining concerns, where performance in 2011-12 did not meet our ambition to be in the top ten councils in Wales for attainment. The reason for poor performance at key stage one is the exclusion of two high performing schools from the overall percentage results because they are schools in the foundation phase pilot. Performance at key stage three has improved since the baseline in 2008-09, but significant improvements across Wales meant that we were unable to improve our relative position to be within the top ten councils. It should be noted that Denbighshire placed a significant focus on making improvements at key stages two and four during 2011-12, and this will have contributed to the larger relative improvement at these crucial stages.

Corporate Priority: Roads and Flood Defences

8. The Resident's Survey shows a generally negative perception by residents about the quality of Denbighshire's road network. A potential explanation is that the survey was conducted before the real effects of our recent additional investment in road improvements would be noticeable. Our improvement in the national road condition indicators between 2010-11 and 2011-12 increases confidence that our additional investment in the road network is starting to have an impact. We have also recently developed the Road Condition Index as an alternative mechanism for measuring improvement in the quality of our road network, but 2011-12 has been about creating a baseline, so we will only be able to track in the Road Condition Index from 2012-13 onwards. Poor performance in relation to the SCRIM measure of skid resistance could represent a risk to the safety elements of the outcome.

Corporate Project Register

9. **The Trent HR project:** An issue with the workflow emails generated by iTrent (leading to a decision to switch off automatic emails to staff and managers) appears to now be resolved following a month of testing between HR and Payroll. The workflows however will not be switched on again until we have absolute assurance the system will not repeat the issue again. The delivery confidence of **Red/Amber** reflects concerns brought about by this issue. On a more positive note, final testing is now in progress in readiness for the implementation of Web Recruitment, and we will shortly be in a position to finalise implementation.

Outcome Agreements with the Welsh Government

10. Our initial self-assessment suggests the potential for the loss of 3 points due to missed targets. Despite this loss, the council is in a strong position to satisfy the requirement for full grant allocation for our performance in 2011/12, as we would need to lose 6 points in order to be penalised financially.

Safeguarding

11. Sickness absence in Children and Family Services increased from 15.4 days in 2010-11 to 17.0 days in 2011-12. The service has relatively high levels of sickness absence when compared to other services within the council, and this was identified as an area for improvement by the CSSIW in its 2010-11 Annual Review and Evaluation of Performance.
12. Two additional performance measures in Children and Family Services, both highlighted in by the CSSIW last year, are below target for 2011-12 and below the projected Wales median. The service continues to monitor and report these measures via the Service Plan and maintains plans to improve performance.
 - 12.1. **The percentage of reviews of child in need plans carried out in accordance with the statutory timetable.** Despite performance improving from 50.9% in 2010-11 to 55.2% in 2011-12, we remain significantly below the expected Wales

median and our own target of 78.5%. This was identified as an “area requiring immediate and significant improvement” by the CSSIW in its 2010-11 Annual Review and Evaluation of Performance. The service note that a task and finish group will be convened in the next two months to resolve practice, process and recording issues.

- 12.2. **The percentage of statutory visits to looked after children due in the year that took place in accordance with regulations.** Performance improved from 72.9% in 2010-11 to 83.7% in 2011-12, but remained below our target of 90%. Although this improvement is likely to move the council closer to the Wales median, continued improvement is required in order cross the threshold. Again, this area was highlighted by the CSSIW in its 2010-11 Annual Review and Evaluation of Performance.
13. Although our performance for the risk management of adult protection referrals during 2011-12 has improved when compared to the baseline in 2008-09 (87.4% compared to 81.9%), we may fall below the 2011/12 Wales Median following a decline on 2010/11 performance. As mentioned in paragraph 4.2, this indicator is highlighted as the sole indicator for the protection of vulnerable adults, and remains in the Adult & Business Services Plan for future monitoring.

Chapter 1: 2012 Indicators

Rationale: The 2012 indicators are the set of national performance indicators chosen by the council to act as a proxy to evaluate whether the council is on track to be a “High Performing Council”. The set compares our performance against other local authorities in Wales to establish whether we have become a “High Performing Council” by 2012.

Status Updated	Overall Evaluation
31 March 2012	Yellow

Overall, we had the ambition to perform within the top half of authorities in Wales for all of the 2012 Indicators by the end of the Corporate Plan 2009-12. However, for those indicators where we were already in the top half at the start of the Corporate Plan, our aim was to improve this position to be in the top quarter of authorities in Wales. For those indicators where we were already in the top quarter at the start of the Corporate Plan, our aim was to maintain that position. It should be noted that these were always considered aspirational targets, and we always felt that it might be possible to demonstrate that we had become a “High Performing Council” even if we did not manage to achieve all of these targets.

Based on progress achieved from the baseline year the council can demonstrate good progress with the aim to be a "High Performing Council". Although not all indicators are likely to be top two quartiles, the overall progress made since 2008-09 is significant, allowing the council to be positive about its achievements with the 2012 indicators.

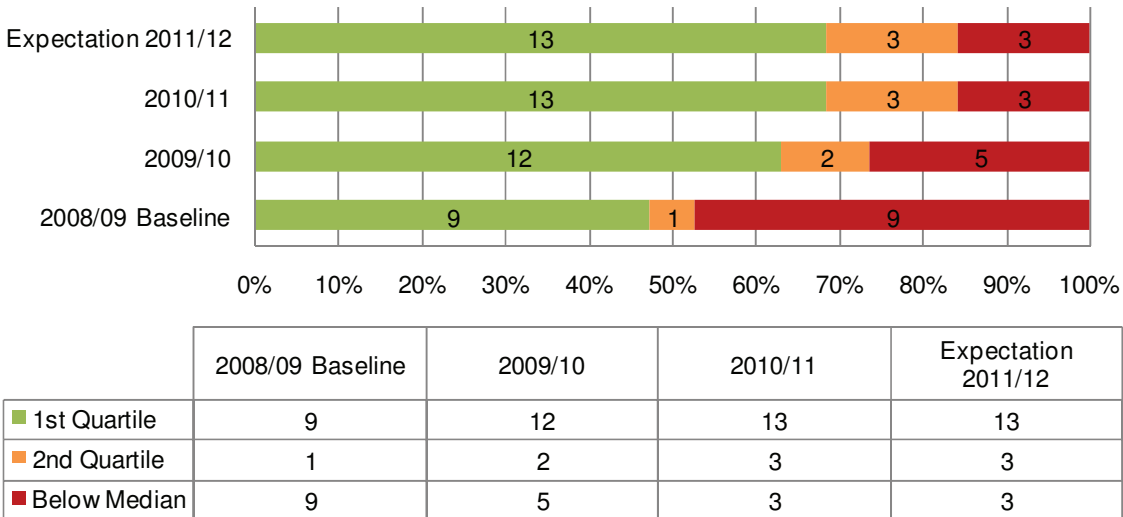


Figure 1 Annual performance against the 2012 indicators throughout the life of the Corporate Plan, with current expectation for 2011/12 performance.

Note: The data for a number of the 2012 indicators is provisional. All figures remain provisional while the Wales Audit Office scrutinise the figures during June 2012. Once the data scrutiny is complete, the Welsh Government publishes all local authorities' figures on Stats Wales. It is at this point, where we can revisit our performance to revise our benchmarks.

The indicators where we expect to be below the Wales Median in 2011/12 are:

- **The percentage of all pupils who leave compulsory education, training, or work-based learning without an approved external qualification.** The position has improved from 1.8% in 2008-09 to 0.82% in 2011-12. However, this remains relatively high in percentage terms, and positions the council below the Wales median. In Denbighshire, eleven pupils left compulsory education, training, or work-based learning without an approved external qualification in 2011-12. The greatest proportion of pupils leaving without a qualification is from the Rhyl area. This continues to be a priority for the Head of Education, with future monitoring via the Education Service Plan.
- **The percentage of adult protection referrals completed where the risk has been managed.** Although our performance for the risk management of adult protection referrals during 2011-12 has improved when compared to the baseline in 2008-09 (87.4% compared to 81.9%), we may fall below the 2011/12 Wales Median following a decline on 2010/11 performance. This indicator is important because it is highlighted as the sole indicator for the protection of vulnerable adults, and it remains in the Adult & Business Services Plan for future monitoring.
- **The percentage of former Looked After Children who are in suitable accommodation.** We anticipate our position to be below the Wales Median in 2011/12. The reason (as it was in 2010-11) is a small number of people with custodial sentences.

INDICATORS	2008/09 Baseline	2008/09 Quartile	2011/12 Data	2011/12 Performance
% pupils who leave without a qualification	1.80	Below Median	0.82	Red
% LAC who leave without a qualification	0.00	Upper Quartile	0.00	Green
The average point score for pupils aged 15	326	Below Median	450	Green
% SEN statements issued within time, inc. exceptions	100	Upper Quartile	100	Green
% SEN statements issued within time, exc. exceptions	100	Upper Quartile	100	Green
% change in CO2 emissions in non domestic buildings	-9.18	Below Median	16.1	Green
% new affordable housing units provided	37.2	Upper Quartile	31.5	Orange
Sickness absence (days lost per FTE)	12.9	Below Median	9.47	Orange
% potential homelessness prevented for 6 months	97.8	Upper Quartile	97.7	Yellow
Time to deliver DFG (calendar days)	471	Below Median	219	Green
% re-occupation of private sector dwellings	8.25	Upper Quartile	18.5	Green
Rate of delayed transfers of care for social care reasons	0.51	Upper Quartile	0.50	Green
% adult protection referrals complete with risk managed	81.9	Upper Quartile	87.4	Red
% LAC experiencing 1 or more transitional arrangements	19.1	Below Median	8.51	Green
% contact former LAC	100	Upper Quartile	100	Green
% contact former LAC in suitable accommodation	92.9	Median	85.7	Red
% contact former LAC employed, in education or training	50.0	Below Median	64.3	Orange
% waste sent to landfill	69.1	Below Median	40.8	Green
% waste reused, recycled or composted	30.7	Below Median	57.6	Green

Chapter 2: Corporate Priority - Demographic Change

The Demographic Change corporate priority identified the need for the council to focus on two key challenges from the changes to the population dynamic in Denbighshire. The first challenge is to provide opportunities enabling older people and those with disabilities to lead healthy, active, and independent lives. The second challenge is to plan for the needs of those who become frail and dependent, in need of care.

This corporate priority is comprised of three outcomes, designed to have a positive impact on the challenges faced by the council from the changes to the population dynamic in Denbighshire.

Outcome 1

Older people are able to live independently for longer

Rationale: This outcome is about enabling older people to live safely and independently in their community, without the need for residential care. To do this the focus was on services that promote independence (i.e. intermediate care).

Status Updated	Overall Evaluation
31 March 2012	Green

Based on progress achieved from the baseline year the council can demonstrate excellence, looking positively on its aim to promote independence. In support, there has been a reduction in the number and rate of clients supported in care homes, an increase in the number of clients no longer in need of social care support, and continued support those clients in the community.

INDICATORS	Baseline	2011/12 Data	2011/12 Target	Performance
Council helped me to live independently (%)	62.9	70.8	Increase	Green
Council will help when I need social care support (%)	63.1	70.1	Increase	Green
Clients supported in the community (aged 65+) (%)	84.6	84.2	87	Yellow
Extra Care flats occupied (%)	n/a	100	100	Green
People who no longer need a social care service (%)	n/a	69	55	Green
Clients supported in care homes (aged 65+) (rate)	26.0	22.7	25.75	Green

PERFORMANCE MEASURES	Baseline	2011/12 Data	2011/12 Target	Performance
Additional Extra Care Flats (number)	0	139	139	Green
Older people receiving "Telecare" (number)	387	425	400	Green
People receiving "Reablement and Intake" (number)	n/a	2549	500	Green
Carers of adult offered an assessment (%)	70.5	75.6	85	Red
Clients with a care plan reviewed during the year (%)	70.5	80.5	85	Red
Clients with their needs and care plan reviewed (%)	n/a	85.6	90	Yellow

IMPROVEMENT ACTIVITY		Performance
Enhance range of services to carers that promote informal care arrangements	Complete	Green
Further develop Reablement in Extra Care Housing	In Progress	Green
Further develop Reablement in Sheltered Housing	Complete	Green
Further develop Reablement with housing support providers	Complete	Green
Further develop reablement with independent sector providers	Complete	Green
Open Llys Awelon (Ruthin Extra Care)	Complete	Green
Progress Plans for Extra Care Housing in Denbigh	In Progress	Green
Re-launch Direct Payments	Complete	Green
Review and reconfigure day services to support independence	In Progress	Amber
Review appropriateness of reducing care packages and promote independence	In Progress	Green

- The feedback from the Resident's Survey was positive, revealing an improved perception of social care and independent living support at the time of the survey. The aim to reduce dependency on care homes and help more people to live independently within their community looks to be successful.
- The percentage of carers of adult service users who were offered an assessment has increased from a baseline of 70.5% in 2008/09 to 75.6% 2011/12. This remains an area for improvement, which the service aims to rectify through an examination of processes and procedures in 2012/13. However, the percentage of carers who receive support following assessment continues to increase with 97.5% of those assessed in 2011/12 in receipt of appropriate support.

Outcome 2

People with learning disabilities are able to live independently for longer

Rationale: This outcome aims to enable people with learning disabilities to live safely and independently in their community. To do this the council aims to shift the balance from those requiring support in care homes by offering the necessary support to those individuals who can benefit from independent living in their own home.

Status Updated	Overall Evaluation
31 March 2012	Green

Based on progress achieved from the baseline year the council can demonstrate excellence, helping people with learning disabilities live independently for longer. The council has been successful shifting the balance to increase the number and rate of people supported at home and reduce the number and rate of people living in care homes.

INDICATORS	Baseline	2011/12 Data	2011/12 Target	Performance
Adult (learning disability) support Care Home (rate)	0.70	0.54	0.55	Green
Adult (learning disability) support Home (rate)	3.82	4.47	4.20	Green

PERFORMANCE MEASURES	Baseline	2011/12 Data	2011/12 Target	Performance
Adult (learning disability) support Care Home (number)	40	30	32	Green
Adult (learning disability) support Home (number)	217	250	240	Green

IMPROVEMENT ACTIVITY	Performance
Build an Intensively Supported Independent Living scheme in Henllan	In Progress Green
Increase commercial activity of in-house work opportunity businesses	In Progress Green
Increase commercial activity of in-house work opportunity businesses	Complete Green

- A successful pilot of a Citizen Directed Support methodology across the learning disability team has enabled improvement.
- A key area of work has been the Intensive Supported Independent Living arrangements to build housing facilities for people with learning disabilities. Following a delayed start due to planning complications, the project is now on track for completion to a revised schedule. In March 2012, the contract for support was awarded. The chosen provider is working with the learning disabilities team on transition plans with the identified tenants.

Outcome 3

Community initiatives meet the needs of an increasing population of older and disabled people

Rationale: This outcome is about the council delivering community initiatives where the aim is to meet the needs of an increasing population of older and disabled people with the aim of improving the health and wellbeing.

Status Updated	Overall Evaluation
31 March 2012	Yellow

Based on progress achieved from the baseline year the council can demonstrate good performance with community initiatives to meet the need of an increasing population of older and disabled people.

INDICATORS	Baseline	2011/12 Data	2011/12 Target	Performance
Council helped me to live independently (%)	62.9	70.3	Increase	Green
Council helped vulnerable people live independently (%)	71.5	77.2	Increase	Green
Council will help me when I need social care support (%)	63.1	70.1	Increase	Green
NWC: The number of people supported out of NEET	n/a	95	279	Red
NWC: People feel more involved in the community	n/a		Baseline	n/a
NWC: People identify they look after themselves better	n/a		Baseline	n/a
NWC: People feel more confident	n/a		Baseline	n/a

INDICATORS	Baseline	2011/12 Data	2011/12 Target	Performance
NWC: People identify taking more pride in themselves	n/a		Baseline	n/a
NWC: People can relate better to others	n/a		Baseline	n/a
NWC: People are introduced to healthier activities	n/a		Baseline	n/a
NWC: People feel more organised in day to day life	n/a		Baseline	n/a

- The key indicators from the Resident's Survey present a positive picture of peoples' perception of social care support. However, the key indicator from the New Work Connections (NWC) project is supporting people into education, employment or training presents a very different picture of the actual impact of our efforts. The project works with those furthest removed from the labour market. The support is specific and often long term. This type of support is extremely valuable and, although not measured for reporting purposes, represents a significant step forward for those individuals.

PERFORMANCE MEASURES	Baseline	2011/12 Data	2011/12 Target	Performance
NWC: The number of people gaining qualifications	n/a	8	131	Red
NWC: The number of people helped into employment	n/a	25	37	Red
NWC: The number of people helped into volunteering	n/a	51	n/a	n/a
NWC: The number of people participating	n/a	536	350	Green
Number of people supported below 60% poverty lines	850	1138	1000	Green
Benefit and tax credit gains confirmed (£m)	7.0	8.2	7.0	Green
Debts resolved (£m)	15.0	17.2	15.0	Green
Disabled people participate in disability sport sessions	8504	3012	8500	Red
Older people enrolled on the "First Click" programme	215	823	400	Green
Older people participating in physical activity	n/a	130	200	Orange
People involved in the "tele-buddies" scheme	20	62	40	Green
% completion rate of National Exercise Referral Scheme	n/a	51	41	Green
% of adult protection referrals with risk managed	81.9	87.3	95	Red

IMPROVEMENT ACTIVITY	Performance
Community Initiative: Citizen Empowerment Model	Complete Green
Community Initiative: Free Swim	Complete Green
Community Initiative: New Work Connections	Complete Green
Community Initiative: Tele-Buddies	Complete Green
Community Initiative: Telecare	Complete Green
Ensure older people have a direct say in priorities for annual training programme	Complete Green
Evaluate the impact that extra care & reablement on people's sense of wellbeing	In Progress Green
First Click: Computer Skills for Older People	Complete Green
Implement Older People's Development Strategy and WG Dignity programme	Complete Green
National Exercise Referral Scheme	Complete Green

IMPROVEMENT ACTIVITY		Performance
Protection of Vulnerable Adults guidance and implementation	Complete	Green
Recruit and train up to 6 older people to promote the WG Dignity programme	Complete	Green
Review person centred planning	Complete	Green
Work with communities and the third sector to encourage independence	Complete	Green
Work with Leisure Services to promote and develop opportunities for older people	Complete	Green

- The NWC targets presented in this report reflect the original (annual) proposals in the NWC project. Discussion is underway with the Wales European Funding Office to re-profile the targets. The re-profiled targets are likely to be significantly lower than the originals. The NWC project expects further improvements next year now that training services and a full staffing complement are in place.
- The disabled people participation figures show a significant decrease in 2011/12 as they represent swimming figures only. There was no Disability Sport Officer in post from June 2011 until April 2012 severely limiting the variety of opportunity of disability sport sessions.
- The risk management of adult protection referrals has improved slightly from the baseline; however, performance across Wales is improving at an accelerated rate, which has the potential to impact negatively on our relative position.

Chapter 3: Corporate Priority - Regeneration

The Regeneration corporate priority identified the need for the council to focus on the pockets of deprivation in Denbighshire. The council aimed to draw external funding to regenerate the areas of significant deprivation in the north of the county. In addition, the council aimed to coordinate a rural development plan to diversify rural economies and support rural communities.

This corporate priority is comprised of three outcomes, designed to have a positive impact on the challenges faced by the council to improve the rural economy and draw in funding to regenerate the north of the county.

Outcome 4

Pockets of high socio-economic deprivation in the northern coastal strip, particularly those in Rhyl, will be tackled to allow them to catch up with other parts of Wales

Rationale: This outcome aims to bridge the gap between the most deprived communities in Rhyl and the rest of Wales by focusing on three areas: economy, education, and environment.

Status Updated	Overall Evaluation
31 March 2012	Red

Based on progress made since the baseline year, the council is not yet able to demonstrate that it has successfully bridged the gap between the most deprived communities in Rhyl and the rest of Wales. Furthermore, the Residents Survey highlights the worsening perception of Rhyl by those who reside there. However, the majority of planned activity is progressing well, and it is hoped that such activities will have a positive impact on the overall outcome as measures by the Indicators.

INDICATORS	Baseline	2011/12 Data	2011/12 Target	Performance
Satisfaction with local area as a place to live (Rhyl)	76.6	74.2	Increase	Red
Local area (Rhyl) got better, worse, or stayed same	69.3	65.6	Increase	Red
Average Capped Points Score in Rhyl	245	264	314	Red
Incidence of criminal damage in Rhyl	74.0	29.0	56.5	Green
Relative reduction JSA Claimants in each LSOA in Rhyl	3.86	3.98	3.30	Red

PERFORMANCE MEASURES	Baseline	2011/12 Data	2011/12 Target	Performance
People supported below 60% poverty lines by WRU	181	266	732	Red
HMO taken through licensing scheme	0.00	41.0	30.0	Green
% of year 11 pupils who continue in education (Rhyl)	77.8	78.4	80.0	Orange

IMPROVEMENT ACTIVITY		Performance
Apollo Cinema Refurbishment	In Progress	Green
Bee and Station Office Scheme	In Progress	Green
Completion and publication of Rhyl Strategic Regeneration Framework	Complete	Green
Delivery of Rhyl Town-Scape Heritage Initiative	In Progress	Green
Forydd Harbour Cycle and Pedestrian Bridge	In Progress	Amber
Forydd Harbour Phase 2: commercial units, square and quay wall extension	In Progress	Amber
Project NEET: Rhyl	In Progress	Green
Purchase of properties within Strategic Regeneration Area	In Progress	Green

- The Resident's Survey notes the general negative perception by residents about Rhyl, the area where they live. The Rhyl area has a significantly higher proportion of the population claiming jobseekers allowance. The relative reduction in JSA claimants in each LSOA in Rhyl is about reducing the difference between the Rhyl LSOAs and the Denbighshire figure. The general picture is negative with a larger gap in March 2012 compared to the baseline in March 2009. In addition, there was an improvement in education attainment in Rhyl, but attainment remains significantly below the Denbighshire and Wales average.
- Although noted as RED, the figure for the number of people supported below the 60% poverty lines by the Welfare Rights Unit (WRU) does not tell the whole picture. The performance measure in this outcome only counts people supported by the WRU, but there has been a conscious shift towards collaborative working, meaning that Denbighshire's Citizens Advice Bureau, Rhyl Benefits Advice Shop, and the councils' Welfare Rights Team now take more of this work on. The measure within our outcome agreement is the same measure, but it also includes the collaborative work. The collaborative measure in the outcome agreement presents excellent performance for this area of work.

Outcome 5

We will support sustainable economic growth by increasing the number and quality of job opportunities, improving opportunities for business growth and start-ups, and ensuring that housing of the required quality and quantity is available

Rationale: This outcome is all about what the council can do to support sustainable economic growth in a wider economic climate through targeted activity.

Status Updated	Overall Evaluation
31 March 2012	Orange

Based on progress achieved from the baseline year the council is not yet able to demonstrate excellence supporting sustainable economic growth, hampered by the general condition of the national economy.

INDICATORS	Baseline	2011/12 Data	2011/12 Target	Performance
Ratio of average house prices to median earnings	6.81	5.11	6.84	Green
Relative reduction in economic inactivity	26.7	25.0	27.5	Green
Relative reduction in JSA Claimants in Denbighshire	0.00	0.20	0.21	Orange

PERFORMANCE MEASURES	Baseline	2011/12 Data	2011/12 Target	Performance
Supporting people below 60% poverty line	161	266	732	Red
Number of social enterprises assisted	2.00	10.0	18.0	Red
Number of businesses receiving council assistance	53.0	-	n/a	n/a

IMPROVEMENT ACTIVITY	Performance
Celtic Authentic Niche Tourism Advancing the Atlantic Area CANTATA II Project	Complete Green
Denbighshire County Council Business Grants	In Progress Green
Denbighshire County Council Community Grants	In Progress Green
Skills Forum	Complete Green
Wales Ireland Network for Social Enterprise (WINSENT) Project	In Progress Green
Welsh Housing Quality Standards	In Progress Green

- The Denbighshire population is more economically active when compared to Wales, with the recent reduction in economic inactivity putting Denbighshire in better position than we were at the start of the Corporate Plan. The JSA claimant rate in Denbighshire has also fallen since a high in January 2012, however, the difference between Denbighshire and Wales remains unchanged at 0.20%.
- As noted earlier, the figure for the number of people supported below the 60% poverty line does not reflect the recent shift towards collaborative working. The measure within our outcome agreement, which includes the work now undertaken by Denbighshire's Citizens Advice Bureau, Rhyl Benefits Advice Shop, and the councils' Welfare Rights Team, demonstrates excellent performance for this area of work.
- The assistance for social enterprises is a collaborative effort with Irish partners. The outputs from this project did not meet the original expectation. There is a difference in the way the targets are measured in Ireland.

Outcome 6

The rate of decline in the rural economy will be reduced

Rationale: This outcome focuses on what the council is doing to improve the condition of the rural economy through the delivery of specific improvement activity.

Status Updated	Overall Evaluation
31 March 2012	Green

Based on progress achieved from the baseline year, the council can demonstrate excellence in terms of its aim to reduce the decline in the rural economy. The successful completion of the measures and activity associated with the Rural Development Plan (RDP) Business Plan One in early 2011/12 contributes significantly to the overall success of the outcome.

INDICATORS	Baseline	2011/12 Data	2011/12 Target	Performance
Total number of micro enterprises receiving assistance	0.00	7.00	7.00	Green
Gross number of additional visitors	0.00	-	3000	-

PERFORMANCE MEASURES	Baseline	2011/12 Data	2011/12 Target	Performance
Gross number of jobs created in rural micro business	0.00	21.0	13.0	Green
Financial assistance to micro rural enterprises	0.00	34.0	29.0	Green
The number of village facilities improved	0.00	21.0	12.0	Green

IMPROVEMENT ACTIVITY	Performance
Denbighshire Rural Key Fund	Complete Green
Destination Denbighshire Project	In Progress Green
Grants for Micro Business	Complete Green
Green Tourism Project	In Progress Green
Rural Denbighshire Business Creation and Development Project	In Progress Green

Chapter 4: Corporate Priority - Modernising Education

The Modernising Education corporate priority encompasses three work streams: improving standards in schools and promoting inclusion, modernising schools and supporting services to schools. These three areas of work will contribute to the council's aim to ensure that Denbighshire performance is within the top 10 in Wales for key stage attainment.

This corporate priority is comprised of one outcome, designed to have a positive impact on the challenges faced by the council to improve education standards in the county following Estyn Inspection of Denbighshire County Council in 2007.

Outcome 7

Denbighshire will be within the top 10 performing authorities in Wales for educational attainment

Rationale: This outcome focuses on what the council is doing to improve the condition of the rural economy through the delivery of specific improvement activity.

Status Updated	Overall Evaluation
31 March 2012	Green

Based on progress achieved since the baseline year, the council can demonstrate excellent performance, having successfully improved educational attainment across all indicators except attainment at key stage one. In addition, the council is a top ten performing authority for all indicators except key stages one and three.

INDICATORS	Baseline	2011/12 Data	2011/12 Target	Performance
Average point score (aged 15)	326	450	440	Green
Level 2 threshold including English/Welsh & Maths	40.4	52.5	52.5	Green
Level 2 threshold or vocational equivalents	51.5	71.4	66.0	Green
% achieving Core Subject Indicator at Key Stage 1	80.4	79.8	83.5	Red
% achieving Core Subject Indicator at Key Stage 2	76.5	82.3	79.5	Green
% achieving Core Subject Indicator at Key Stage 3	59.4	65.5	66.5	Red
% achieving Core Subject Indicator at Key Stage 4	40.3	51.3	50.0	Green

PERFORMANCE MEASURES	Baseline	2011/12 Data	2011/12 Target	Performance
Satisfaction with primary education (5-11)	91.2	93.2	Increase	Green
Satisfaction with secondary education (11-16)	78.9	81.6	Increase	Green
Days lost fixed-term exclusions (<5) (rate '000 pupils)	126	53.2	Decrease	Green
Days lost fixed-term exclusions (>5) (rate '000 pupils)	3.50	0.90	Decrease	Green
% attendance by pupils in secondary & special schools	91.2	91.7	91.9	Orange

IMPROVEMENT ACTIVITY		Performance
Complete formal consultation for the Edeyrnion Review	In Progress	Green
Establish professional learning communities at regional, local and school level	Complete	Green
Review systems of tracking attendance and exclusion	Complete	Green
Conduct a review of Foundation Phase	Complete	Green
Conduct a review of the welsh teacher advisory service	Complete	Green
Conduct an annual school self assessment and evaluation process in all schools	Complete	Green
Undertake termly performance reviews with secondary schools	Complete	Green
Work with secondary schools to ensure that the curriculum offer is fit for purpose	Complete	Green

- The attainment concerns at key stage one reflect the exclusion of two large and successful primary schools from the overall percentage results. Their exclusion is due to their participation in the foundation phase pilot. The inclusion of their outcomes would have had a positive impact on the overall position.
- Performance at key stage three has improved since the baseline in 2008-09, but significant improvements across Wales meant that we were unable to improve our relative position to be within the top ten councils. It should be noted that Denbighshire placed a significant focus on making improvements at key stages two and four during 2011-12, and this will have contributed to the larger relative improvement at these crucial stages.
- The improvement activities are complete. Some will progress as business as usual to maintain improvements. The key consultation for the Edeyrnion Review remains with the Welsh Government with a decision expected in spring 2012.

Chapter 5: Corporate Priority - Roads and Flood Defences

The road network in Denbighshire, including the infrastructure supporting this network, is one of the county's major assets. It is a complex and evolving asset that underpins almost all activity in the area. Historic underinvestment created a significant backlog of maintenance, which this priority sought to address. In addition, Denbighshire suffered from a number of flood events and the council has a key role to play in defending our communities.

This corporate priority is comprised of two outcomes, designed to have a positive impact on the challenges faced by the council to improve the condition of our road network and protect vulnerable communities from the risk of severe flood events.

Outcome 8

Residents and visitors to Denbighshire have access to a safe and well-managed road network

Rationale: This outcome reflected the council's ambition to provide residents and visitors with a safe and well-managed road network. The outcome included improvements in road safety and management as well as improving the overall quality of our road network.

Status Updated	Overall Evaluation
31 March 2012	Orange

Overall, the key message is that the council is not yet able to demonstrate excellence in the condition of our road network. However, it is able to demonstrate recent improvement (from 2010-11 to 2011-12) in our road condition indicators for class B and class C roads and a slower rate of deterioration than is the case in other authorities for our class A roads. It is unfortunate that the results of the Resident's Survey are slightly worse this year as the impact of the significant additional investment in our highways maintenance programme during 2011/12 is only now becoming clear through the data surveyed as part of the Road Condition Indicators.

INDICATORS	Baseline 2008/09	2011/12 Data	2011/12 Target	Performance
Satisfaction 'maintaining main roads in good condition'	63.8	60.8	Increase	Red
Satisfaction 'maintaining streets in good condition'	64.8	62.8	Increase	Red
Satisfaction 'maintaining footpaths in good condition'	68.1	63.9	Increase	Red
Category C (Streetworks) inspected within timescales	n/a	n/a	n/a	n/a
% of A, B & C roads that are in overall poor condition	8.48	11.2	n/a	n/a
% of PCN notices that relate to on street infringements	55.4	72.6	70.0	Green
Accidents involving Injury (per 100 km)	3.10	2.36	4.00	Green
Accidents involving Serious or Fatal Injury (per 100km)	0.67	0.47	0.65	Green

PERFORMANCE MEASURES	Baseline	2011/12 Data	2011/12 Target	Performance
Number of days taken to repair street lamp failures	2.04	1.20	1.00	Orange
Number of participants in cycle training (aged 9-11)	763	711	700	Green
Number of council subsidised participants in Pass Plus	112	97.0	110	Red
% of highway in red/yellow bands of SCRIM measure	7.31	9.07	1.16	Red
% of roads with an overall poor Road Condition Index	n/a	2.64	n/a	n/a
% take up of children's Traffic Club	31.0	31.0	35.0	Orange

IMPROVEMENT ACTIVITY	Performance
Bridges Maintenance Programme	Complete Green
Continue programme of Kerbcraft training and cycle training	Complete Green
Develop and expand use of the Highways Asset Management System	
Highways Asset Management: Implementation of symology	In Progress Amber
Roads and Highways Capital Maintenance Programme	Complete Green
Task & Finish Group looking at residential parking policy	Complete Green
Task & Finish Group review of parking enforcement	
Traffic Scheme Programme	Complete Green
Reduce road casualties on the county road network	In Progress

- The indicators (particularly improvements since 2010-11) suggest that the council is making progress towards the achievement of the outcome. However, the time series of national road condition indicators show that the council started from a low base and continue to be significantly behind other authorities.
- Our safety indicators show an excellent level of performance and an improving trend although poor performance in relation to the SCRIM measure of skid resistance could represent a risk to the safety elements of the outcome.
- The ORANGE rating applied to the streetlamp repair measure is slightly misleading. Performance is outstanding compared to other authorities in Wales although slightly worse than our achievement in previous years.
- The Pass Plus indicator reports a fall in numbers compared with previous years, however, a more sophisticated approach to benchmarking may give us a clearer understanding of whether this is genuinely RED performance or simply a variation with acceptable levels.
- The road condition indicator is a significant innovation and the collection of the first year's data will help to provide the context to future year's targets and interventions. There is some variation across the county in relation to the percentage of roads in Group 1 (the poorest condition). The Dee Valley in particular has a higher percentage of roads in Group 1.

Outcome 9

Properties have a reduced risk of flooding

Rationale: This outcome entirely relates to the council's flood defence works, where we seek to protect an increased number of properties from the risk of frequent flood events.

Status Updated	Overall Evaluation
31 March 2012	Yellow

Based on progress achieved from the baseline year the council can demonstrate good performance, having successfully delivered flood defence schemes in Llangollen and Denbigh. The west Rhyl flood scheme is currently underway and not due for completion until 2012/13.

INDICATORS	Baseline	2011/12 Data	2011/12 Target	Performance
% of high risk properties with a lower flood risk	0.00	3.92	4.49	Red
Number of high risk properties with a lower flood risk	0.00	580	665	Red

PERFORMANCE MEASURES	Baseline	2011/12 Data	2011/12 Target	Performance
Number of people accessing information via website	n/a	1372	1200	Green
Number of people engaged in public events	n/a	1587	1000	Green
Number of pupils participating in flood awareness	n/a	619	500	Green

IMPROVEMENT ACTIVITY	Performance
Coastal Defence Strategy	In Progress Green
Contractor appointment	Complete Green
Schools flood awareness project	Complete Green

- Owing to the decision by the Welsh Government not to support the Corwen Flood Defence Scheme, the necessary funding was not available to deliver protection to the targeted number of properties in 2011/12. This meant that the indicators would not have succeeded in meeting their targets, although the improvement activity is progressing on track.
- The delivery confidence for the west Rhyl flood scheme is good with finance, time, and quality on track. An identified concern with the planned benefits relates to the level of protection offered by the scheme. The planned number of properties will receive a reduced risk of flooding; however, the level of protection will vary by magnitude of flood event.

Chapter 6: Corporate Project Register

Rationale: The Project Register provides a record of all medium and large projects being undertaken by the council, and some of the small projects that are deemed to be sufficiently important or require a level of corporate visibility. It includes projects being developed and delivered as part of our business transformation activity as well as capital projects. The corporate project register is a record of all the key projects delivered by the council. The register summarises the status and delivery confidence of those projects.

This chapter identifies the key projects in the register showing a delivery confidence of Red or Red/Amber, and includes an explanation of the key factors that warrant a low confidence rating. The Project Register Status Report, updated on 7th June 2012, indicates one project on the Corporate Project Register with a delivery confidence of Red/Amber. The full Project Register is available on the intranet, and is included on the following page.

- **The Trent HR project:** An issue with the workflow emails generated by iTrent (leading to a decision to switch off automatic emails to staff and managers) appears to now be resolved following a month of testing between HR and Payroll. The workflows however will not be switched on again until we have absolute assurance the system will not repeat the issue again. The delivery confidence of **Red/Amber** reflects concerns brought about by this issue. On a more positive note, final testing is now in progress in readiness for the implementation of Web Recruitment, and we will shortly be in a position to finalise implementation.

Printer Rationalisation	Small	AMBER / GREEN	Cara Williams	Leanne Edwards	31/03/2011	14/04/2014	Green	Amber	Green
Producing the new Corporate Plan	Medium	GREEN	Alan Smith	Tony Ward	17/01/2011	15/10/2012	Green	Green	Green
Office Accommodation Review	Medium	GREEN	Paul McGrady	David Lorey	29/03/2010	13/03/2015	Green	Green	Green
Asset Review	Medium	GREEN	Paul McGrady	David Lorey		13/03/2015	Green	Green	Green
Customer Care Review	Small	GREEN	Cara Williams	John Williams	05/10/2010	29/06/2012	Green	Amber	Green
ICT Strategy Project	Small	GREEN	Cara Williams	Keith Amos	19/10/2010	29/03/2013	Green	Green	Green
Carbon Emissions MIS	Small	GREEN	Paul McGrady	Rob Douglass	09/03/2009	31/08/2012	Green	Green	Green
Review of the Councils' Constitution	Small	GREEN	Mohammed Mehmed	Gary Williams	12/05/2011	15/05/2012	Green	Green	Green
Review of the Project Methodology	Medium	GREEN	Alan Smith	Keith Amos	22/09/2011	31/10/2012	Green	Green	Green
Foryd Harbour - pedestrian and cycle bridge, public square, quayside building and Intensively Supported Independent Living Scheme	Large	AMBER	Bethan Jones	Sian Price		28/09/2012	Amber	Amber	Amber
Foryd Harbour - Harbour Empowerment Order	Small	AMBER / GREEN	Alaw Pierce	Jeni Andrews		22/06/2012	Amber	Green	Green
Foryd Harbour - Coastal Defence	Large	GREEN	Bethan Jones	Sian Price		01/08/2012	Green	Amber	Green
Foryd Harbour - Blue Bridge Maintenance	Small	GREEN	Bethan Jones	Robert Humphreys	02/12/2009	29/08/2013	Green	Green	Green
Bee and Station	Not Categorised	GREEN	Stuart Davies	Robert Humphreys	15/01/2001	03/09/2012	Green	Green	Green
The Honey Club, Rhyl		GREEN	Mark Dixon	Carolyn Evans		31/12/2012	Green	Green	Green
			Graham Boase	Tom Booty					
Ysgol Dyffryn Ial - Llandegla Extension	Medium	AMBER	Jackie Walley	Peter Clayton	27/11/2009	29/05/2013	Amber	Amber	Green
Ysgol Y Lllys - Extension and Remodel	Medium	AMBER / GREEN	Jackie Walley	Peter Clayton	25/03/2011	29/08/2014	Amber	Green	Green
School Support Services	Small	GREEN	Jackie Walley	Hannah Griffin		03/09/2012	Green	Green	Green
Ysgol Dewi Sant - Remodelling	Small	GREEN	Jackie Walley	John Williams Mod Ed	25/03/2011	25/05/2012	Amber	Green	Green
Welsh Medium Primary's North Denbighshire - Ysgol Twm o'r Nant Refurbishment	Medium	GREEN	Jackie Walley	Carwyn Edwards	27/01/2012	29/08/2013	Green	Green	Green
Establishing a new area school (replacing Ysgol Maes Hyfryd & Ysgol Llandrillo)	Small	GREEN	Jackie Walley	Hedd Vaughan Evans	16/05/2012	21/03/2013	Green	Green	Green
Extension & Refurbishment of new area school in Cynwyd	Medium	GREEN	Jackie Walley	Hedd Vaughan Evans	03/05/2012	18/07/2014	Green	Green	Green
Community	Medium	AMBER / GREEN	Hywyn Williams	Amanda Brookes	21/04/2011	04/01/2013	Green	Amber	Green
Denbighshire's T&CC Devolution and Empowerment Project	Medium	AMBER / GREEN							
Review of Day Services Provision for Older People (North)	Medium	AMBER	Phil Gilroy	Helena Thomas	19/10/2010	29/03/2013	Amber	Amber	Amber
Residual Waste (N Wales Collaboration)	Large	AMBER	CEO (FCC)	Steven Penney (FCC)	19/10/2010	30/03/2017	Amber	Green	Green
Former North Wales Hospital Denbigh - Urgent Works	Medium	AMBER / GREEN	Not Yet Allocated	Phil Ebbrell	01/05/2012	31/07/2012	Amber	Amber	Green
Food Waste	Large	AMBER / GREEN	Steve Parker	Jim Espley	28/08/2009	29/06/2012	Green	Amber	Green
Review of Clwyd Leisure Ltd	Small	AMBER / GREEN	Jamie Groves	Sian Price	27/06/2011	30/09/2011	Green	Red	Green
Paris - implementation of electronic invoicing	Medium	GREEN	Leighton Rees	Michael Jones		31/05/2012	Green	Amber	Green
Denbigh Gymnasium Refurbishment	Medium	GREEN	Jamie Groves	Sion Goldsmith	12/10/2010	03/09/2012	Green	Green	Green
Corwen HLC Transfer	Small	GREEN	Jamie Groves	Sion Goldsmith	27/01/2011	01/05/2012	Green	Amber	Green
Strong Leadership Initiative	Large	GREEN	Bethan Jones	Gerry Lapington	02/11/2010	31/12/2012	Green	Red	Green
Denbighshire Local Development Plan 2021	Large	GREEN	Graham Boase	Angela Loftus	22/06/2010	16/08/2012	Green	Green	Green
Families First Implementation	Medium	GREEN	Alan Smith	Ian Jukes-Hughes	19/10/2010	18/05/2012	Green	Amber	Green
H&I Street Lighting HiLight Implementation	Small	GREEN	Stuart Davies	David Evans	22/09/2011	11/07/2012	Green	Amber	Amber
H&I Street Lighting DCC CSC/CRM Pilot Project	Small	GREEN	Stuart Davies	David Evans	03/11/2011	15/06/2012	Green	Green	Green
Income Management, Cash Receipts	Medium	GREEN	Cara Williams	Russell Jones		31/08/2012	Green	Green	Green
Relocation of Prestatyn Library	Medium	GREEN	Jamie Groves	Sion Goldsmith	15/12/2011	03/01/2013	Green	Green	Green
Construction Procurement North Wales	Medium	GREEN	Ian Budd (Flintshire)	Nina Ruddle	17/10/2011	05/07/2012	Green	Green	Green

Chapter 7: Outcome Agreements

Rationale: The council, like all councils in Wales, has developed a set of ten outcome agreements with the Welsh Government. The outcome agreements set out how we will work towards improving outcomes for local people within the context of the Welsh Government's national priorities. By their nature, the delivery of most citizen centred outcomes requires the involvement of multiple organisations for successful delivery. As a result, outcome agreements must have a strong collaborative element, as well as evidence of partnership working in order to have the greatest impact.

Delivery Confidence	Score Expectation
31 March 2012	27 OUT OF 30

The self-assessment summary suggests the potential for the loss of 3 points due to missed targets. Despite this loss, the council is in a strong position to satisfy the requirement for full grant allocation in 2011/12, as any score between 25 and 30 will result in the full payment of the grant.

Outcome Agreement 1	Status Updated	Delivery Confidence	Score Expectation
Identified young people aged between 9 -16 in the most deprived wards in Denbighshire will thrive	31 March 2012	GREEN	3
Outcome Agreement 2	Status Updated	Delivery Confidence	Score Expectation
People have an alternative to residential care and can live independently within the community	31 March 2012	GREEN	3
Outcome Agreement 3	Status Updated	Delivery Confidence	Score Expectation
Denbighshire's residents will be lifted above the UK and WG 60% median income poverty lines (after housing costs) and have their financial quality of life improved	31 March 2012	GREEN	3
Outcome Agreement 4	Status Updated	Delivery Confidence	Score Expectation
Services for disabled children and their families are seamless and well co-ordinated	31 March 2012	AMBER	2

Outcome Agreement 5	Status Updated	Delivery Confidence	Score Expectation
Children and young people in Denbighshire have the education and skills to enable them to reach their full potential	31 March 2012	AMBER/GREEN	2
Outcome Agreement 6	Status Updated	Delivery Confidence	Score Expectation
Anti-social behaviour and alcohol related crime is reduced	31 March 2012	AMBER/GREEN	2
Outcome Agreement 7	Status Updated	Delivery Confidence	Score Expectation
Denbighshire manages waste sustainably	31 March 2012	GREEN	3
Outcome Agreement 8	Status Updated	Delivery Confidence	Score Expectation
The risk of coastal flooding in west Rhyl will be reduced and communities will be aware of flood risks and have developed community resilience	31 March 2012	GREEN	3
Outcome Agreement 9	Status Updated	Delivery Confidence	Score Expectation
More children and young people will become active participants in sport activities	31 March 2012	GREEN	3
Outcome Agreement 10	Status Updated	Delivery Confidence	Score Expectation
Efficiency savings are realised through improved contracting and the cost of the procurement process is reduced	31 March 2012	GREEN	3

Chapter 8: Safeguarding

Rationale: The safeguarding outcome has the focus to ensure that children and vulnerable adults remain safe and protected from harm. Children & Family Services and Adult & Business Services both contributing to this outcome. The selection of key indicators and performance measures referenced here provide a focused attention to ensure satisfactory performance, which the service monitors.

Status Updated	Overall Evaluation
31 March 2012	Orange

Based on progress achieved from the baseline year the council can demonstrate acceptable performance. There remain a number of measures significantly below target, which are highlighted below.

INDICATORS (Short Title)	2010/11 Baseline	2011/12 Data	2011/12 Target	Performance
Sickness Absence in Children and Family Services	15.4	17.0	10.9	Red
% adult protection referrals complete with risk managed	92.7	87.4	95.0	Red

PERFORMANCE MEASURES (Short Title)	2010/11 Baseline	2011/12 Data	2011/12 Target	Performance
% of referrals that were re-referrals	38.8	19.6	30.0	Green
% of Child Protection Conferences held (timeliness)	73.2	98.1	95.0	Green
% of Core Group meetings held (timeliness)	86.2	89.1	85.0	Green
% of (statutory) Child Protection Reviews (timeliness)	100	100	100	Green
% of (statutory) Child In Need plan reviews (timeliness)	50.9	55.2	78.5	Red
% of visits (statutory) LAC within regulations	72.9	83.7	90.0	Red
% of Core Assessments completed (<35 days)	74.6	72.7	75.0	Yellow
Average time of Core Assessments (over 35 days)	84.6	67.4	n/a	n/a

- In 2011/12, sickness absence in Children's and Family Service increased. The service has relatively high levels of sickness absence when compared to other services within the council.
- Two additional service performance measures, highlighted in a recent regulatory report, are below target and below the projected Wales median.
- The percentage of reviews of child in need plans carried out in accordance with the statutory timetable. Despite performance improvement, we remain significantly below the 2010/11 Wales median. The service note that a task and finish group will be convened in the next two months to resolve practice, process and recording issues.
- The percentage of statutory visits to looked after children due in the year that took place in accordance with regulations. Performance improvements move the council closer to

the projected Wales median. Continued improvement is required in order cross the threshold.

- The service continues to monitor and report these measures via the Service Plan and maintains plans to improve performance.
- The Denbighshire Adult Protection Committee meet on a quarterly basis to develop, monitor, and evaluate adult protection procedures and promote joint working between partner agencies. In addition, a North Wales Adult Protection Forum meets on a quarterly basis.

This page is intentionally left blank

Report To: CABINET

Date of Meeting: 19th June 2012

Lead Cabinet Member: Councillor Julian Thompson-Hill

Lead Officer: Paul McGrady, Head of Finance & Assets

Title: Final Revenue Position 2011/12

1 What is the report about?

Cabinet has received regular monitoring reports throughout the financial year on the performance of expenditure against budget and savings agreed as part of the Medium Term Financial Plan. This report details the final position at financial year end. County Council will receive the figures on 10th July together with the recommended treatment of reserves. The first draft of the Annual Statement of Accounts for 2011/12 will be submitted to the external auditors on 30th June. The audited accounts will then be presented to the Audit Committee in September for formal approval.

2 What is the reason for making this report?

The Council's constitution requires full Council to approve the establishment, use of and contributions to, financial reserves.

3 What are the Recommendations?

To consider the final revenue outturn position for 2011/12 and recommend the position to full Council.

To recommend to Council the treatment of reserves and balances as detailed in the report.

4 Report details

The overall financial outturn position for 2011/12 is an underspend against the approved budget which together with an increase in the yield from Council Tax strengthens the financial position of the Council. As a consequence it is possible to make recommendations for the transfer of funds to specific reserves that will continue to assist the Council in addressing the severe financial pressures of the next few years and will help to build capacity to deliver investment in schools in the future.

The final Revenue Outturn figures are detailed in Appendix 1. The final position on service and corporate budgets was an under spend of approximately £1.6m. Expenditure on schools was £223k below the delegated budget.

The outturn position for services and corporate budgets was £603k higher than previously reported to Cabinet in March. The most significant movement is within School Improvement & Inclusion where the late determination of eligible expenditure within a number of grant schemes meant that expenditure incurred during the year could be claimed and funded against grants. In addition, there was a reduction in specialist placement costs toward the end of the year. The impact of both of these issues was approximately £300k.

Toward the end of the financial year, there was a significant improvement in the position of the schools in financial difficulty which has contributed toward the overall improved position for schools. This has a direct impact on the in-year movement on school balances. Spending from schools delegated budgets was underspent by £223k and therefore school balances have increased by the same amount. Details of individual schools balances are shown in appendix 3. Total school balances are now £1.808m.

Services continue to be proactive in planning for savings for future years, and the financial impact of some of those proposals began to take effect toward the end of 2011/12. The council budgeted to make a contribution to balances of £300k which in keeping with previous reports is assumed in the final outturn position.

Further information regarding service outturn is as follows:

Business Planning & Performance – the majority of the under spend relates to the budget supporting the Cymorth grant. The council has a core budget supporting the grant funding which has begun to wind down and be replaced by Families First grant. The Project Management Team budget was also under spent as a result of recharging more costs than planned to projects.

The under spend in **Legal & Democratic Services** has arisen as savings planned for 2012/13 were delivered early.

Finance & Assets – the under spend includes £6k in Accountancy, £4k in Revenues & Benefits and £26k in Audit. The latter amount is earmarked to fund costs associated with the potential loss of external contracts in 2012/13. The Property budget was under spent by £105k which reflected reduced costs throughout the year and additional income generated through fees charged to projects. The Property budget includes the non-devolved repair and maintenance budget was under spent by £38k.

Highways & Infrastructure – achieved an under spend of £261k, which is in line with projections over the last quarter of the year. The position included overspends on highway maintenance budgets (£202k) but under spends on major project budgets (£144k), network management (£55k) and fleet management (£55k). Proposals to use the balance carried forward include revenue funding for the Foryd Harbour project, changing coin mechanisms on parking ticket machines (to accommodate new 5p and 10p coins) and funding costs relating to the Olympic Torch event.

Planning, Regeneration & Regulatory Services – the majority of the under spend reported (£100k) relates to the 2011/12 budget allocation for Town Plans/Closer to the Community schemes which it has been agreed will be rolled forward to 2012/13.

Adult Services – although the outturn is balanced, the Supporting People grant will be cut by 4% in 2012/13 and 2013/14 and 5% for each of the following three years. 2011/12 grants have not been fully spent in anticipation of these cuts and the surplus grant has been transferred to the supporting people reserve (£713k) as part of the strategy agreed through the service challenge process to fund future pressures within adult social care – including the impact of capping charges for day care, increases to residential care fees and general increases in demand for services.

The small overspend in Leisure, **Libraries and Community Development** includes is an overspend on the Pavilion Theatre budget (£91k) though measures have been taken to ensure that this is rectified in 2012/13. The service inherited an £86k overspend on the Llangollen Pavilion budget in 2010/11 which this year achieved an under spend of £21k.

The under spend in **Strategic HR** is as a result of vacancies in Health & Safety and lower expenditure on training budgets.

The under spend in **Customer Services** includes savings on a number of vacant posts within the ICT and Customer Care budgets.

The under spend in **Environment** includes elements of 2012/13 savings being achieved ahead of schedule. Also, changes to agency workforce regulations during the year contributed to the saving.

The under spend on **Corporate** budgets has increased by £100k from the figure previously reported and is now £306k. The under spend is due to corporate expenditure on pension back-funding, bank charges, contingency and audit fees being lower than expected. The corporate budget line includes the budgeted contribution to reserves of £300k.

The position on the yield from **Council Tax** is impacted upon by an increase in the number of dwellings in the County, together with a very high level of tax collection (98% which is likely to be the highest in Wales). Assumptions when the budgets were set had taken account of a likely drop in collection rates as a result of the continuing difficult economic picture generally but the council still successfully maintained a high collection rate, which is a considerable achievement.

An assumption of the number of new properties was built into the calculation of the Council's Tax Base and used at Budget Setting time to calculate the level of Council Tax chargeable at Band D. This same assumption was used by Welsh Government to calculate the level of government funding through RSG for the year. A prudent approach was necessary as an overstated tax

base would have resulted in reduced government funding.

As reported throughout the year, the final level of Council Tax yield was thought likely to exceed the original estimates used when setting the budget. The final yield is £351k (0.9%) higher than the original estimate and the Council therefore has a one off benefit.

Given the position overall within services, it is proposed at this stage that departments carry forward any net under spends in full to help deliver the 2012/13 budget strategy. Services will be required to outline in more detail how the balances brought forward will be used in 2012/13 in the Finance Report to Cabinet in July.

The final position means that the council has £600k one-off cash funding available. This is a significant achievement and the council must ensure that the funding is used in the most effective way. It is proposed that this be used to build cash reserves to contribute to the Modernising Education/21st Century Schools capital programme.

A number of other contributions to and from Reserves and Provisions have been allowed for within the accounts. These are detailed in Appendix 2 and will require approval by full Council. Major movements to reserves not already highlighted include:

- £379k contribution to the PFI reserve. This reserve is built up in the early years of a PFI scheme and then released in later years to meet future costs.
- £703k contribution to the Single Status reserve. This reserve has been built up to cover the ongoing costs of the job evaluation scheme and will be reviewed during the year.
- £1,700k contribution to the Sustainable Waste Management reserve. This is grant funding that must be used on specific waste projects that will be delivered in future years.

5 How does the decision contribute to the Corporate Priorities?

Effective management of the council's revenue and capital budgets and delivery of the agreed budget strategy underpins activity in all areas, including corporate priorities.

6 What will it cost and how will it affect other services?

The council's net revenue budget for 2011/12 was £175m. The final position excluding schools was a net under spend of £1.9m (1.7%). Included within this position is the impact of grant funding confirmed late in the financial year and the budgeted contribution to reserves. It is proposed that those services that achieved an under spend carry the net balance forward to 2012/13. The position within each service and intended use of balances will be reviewed early in 2012/13.

7 What consultations have been carried out?

The budget has been reported to cabinet throughout the year. Lead Cabinet Members have consulted on an ongoing basis with Heads of Service to agree necessary remedial action required to deliver the outturn position

8 Chief Finance Officer Statement

The council has delivered significant revenue budgets savings of £6.4m in 2011/12 which is a considerable achievement. Services continue to be both prudent and effective in identifying savings going forward, some of which have had an impact in 2011/12. This along with the determination of some grant funding late in the year and an improved council tax yield has again delivered a strong budget performance.

The principle of maintaining a suitable level of un-earmarked general balances together with specific reserves and provisions for potential commitments or investments in capital is key to helping the Council deliver and improve services during a period of severe financial pressure. It is essential that good budgetary control and financial planning continues to be applied to avoid the possibility of overspends in the current and future years, particularly in the light of the extremely tight budget settlements for the next few years.

The financial benefit the council has derived from excellent council tax collection rates this year and in previous years is likely to diminish from 2013/14 as changes to the council tax benefit system mean that more costs will pass from central government to the council and collection rates are likely to drop as eligibility rules change.

Members have asked previously for details of the position on individual school's balances at the end of the financial year. These are shown in Appendix 3.

9 What risks are there and is there anything we can do to reduce them?

The general economic position and the impact upon council services in the medium term remains challenging and it is therefore prudent that the council continues to maintain adequate reserves to meet the financial challenges ahead and to deliver the agreed budget strategy.

10 Power to make the Decision

Local authorities are required under Section 151 of the Local Government Act 1972 to make arrangements for the proper administration of their financial affairs.

This page is intentionally left blank

Appendix 1

	Final Outturn			2011/12		Service Under/Overspends £'000
	Budget £'000	Outturn £'000	Variance £'000	Schools Position £'000	Under & Overspends To Balances £'000	
Business Planning & Performance	971	789	-182			-182
Legal & Democratic Services	1,548	1,520	-28			-28
Finance & Assets	6,157	6,016	-141			-141
Highways & Infrastructure	10,679	10,418	-261			-261
Planning, Regeneration & Public Protection	3,819	3,677	-142			-142
Adult & Business Services	31,802	31,802	0			0
Children & Family Services	8,799	8,800	1		1	0
Housing Services	388	388	0			0
Leisure, Libraries & Community Development	5,981	5,986	5		5	0
Strategic HR	1,299	1,260	-39			-39
Customer Services	2,981	2,874	-107			-107
Environment	11,498	11,409	-89			-89
Modernising Education	1,337	1,298	-39			-39
School Improvement & Inclusion	4,548	4,227	-321			-321
Total Services	91,807	90,464	-1,343		6	-1,349
Schools	60,369	60,146	-223	-223		
Corporate Budgets						
Corporate	5,716	5,411	-306		-306	
Budgeted Contribution to Balances	300	0	-300		-300	
Capital Financing/Investment Interest	12,104	12,104	0		0	
Levies	4,549	4,549	0		0	
Total Services & Corporate Budgets	174,845	172,674	-2,171		-606	-1,349
FUNDING						
Welsh Government Funding	136,538	136,538	0		0	
Use of Reserves	50	0	50		50	
Council Tax	38,557	38,908	-351		-351	
Total Funding	175,145	175,446	-301		-301	
In-year Position	300	-2,772	-2,472	-223	-901	-1,349

RESULTING POSITION AS AT 31st MARCH 2011

Schools balances brought forward	1,578
- plus in year position	223
Schools Position as at 31st March 2011	1,801

Earmarked Balances

Service Underspends:	
Business Planning & Performance	182
Legal & Democratic Services	28
Finance & Assets	141
Highways & Infrastructure	261
Planning, Regeneration & Public Protection	142
Strategic HR	39
Customer Services	107
Environment	89
Modernising Education	39
School Improvement & Inclusion	321
	1,349

Proposal

Modernising Education/21 Century Schools Reserve	600
--	------------

This page is intentionally left blank

Appendix 2

TRANSFERS TO/FROM EARMARKED RESERVES	Balance 31st Mar 2011 £'000	Transfers (In)/ Out £'000	Balance @ 31st Mar 2012 £'000
Capital Schemes	(865)	(391)	(1,256)
Energy Efficiency Loan Scheme	0	(14)	(14)
Environmental Services	(70)	(59)	(129)
Early Retirement Fund - Schools	(716)	0	(716)
Youth Service	(61)	0	(61)
Integrated Children's Centre	(72)	(11)	(83)
Leisure Strategy	(50)	(59)	(109)
Modernising Education	(153)	(200)	(353)
Insurance Fund	(572)	190	(382)
Major Events Reserve	(200)	12	(188)
Town & Country Planning Act (s.106) Requirements	(1,846)	492	(1,354)
PFI Grant	(3,263)	(379)	(3,642)
Capital Financing (VAT refund interest)	(860)	0	(860)
Elections	(55)	(25)	(80)
Risk Management Fund	(129)	42	(87)
IT Networks Development	(189)	27	(162)
Single Status	(4,022)	(703)	(4,725)
Superannuation Recovery	0	(89)	(89)
N Wales Regional Transformation Fund	0	(63)	(63)
Training Collaboration	0	(47)	(47)
IT Systems Development (EDRMS)	(24)	24	0
Finance Systems	0	(40)	(40)
Legal Reserve	0	(52)	(52)
LABGI reserve	(149)	0	(149)
Delivering Change	(2,986)	423	(2,563)
Area Member Reserve	(300)	101	(199)
Regeneration Project (VAT refund)	(166)	2	(164)
Winter Maintenance	(402)	0	(402)
Major Highways Projects	(160)	0	(160)
Transport Fund	0	(101)	(101)
Signing Schemes	0	(75)	(75)
CESI Pooled Budget	(90)	64	(26)
Llys Marchan Reserve	(10)	0	(10)
Supporting People	(2,940)	(714)	(3,654)
S.117 Mental Health Act	(52)	0	(52)
Specialist PSS Placements	(890)	0	(890)
Care Home fees	0	(358)	(358)
Social Care Amenity Fund	0	(23)	(23)
Sustainable Waste Management	(1,749)	(1,700)	(3,449)
Environment Directorate - Reserves	(166)	(20)	(186)
LDP Future Costs	(305)	42	(263)
Design & Development	(25)	(95)	(120)
External Funding Administration	(165)	31	(134)
Planning Delivery for Wales	(230)	2	(228)
Revenue Grants Unapplied	(467)	(70)	(537)
Balances held by schools under a scheme of delegation	(1,578)	(223)	(1,801)
TOTAL	(25,977)	(4,059)	(30,036)

This page is intentionally left blank

PRIMARY SCHOOL BALANCES

AS AT 31.03.2012

0.5 = Nursery

COST CENTRE	SCHOOL	BALANCE AS AT 31.03.2011	BALANCE AS AT 31.03.2012	MOVEMENT IN YEAR	TOTAL PUPIL NOS. SEPT 2011	BALANCE PER PUPIL
114	YSGOL BETWS GWERFIL GOCH	6,567	12,587	6,020	33.00	381
116	YSGOL Y FAENOL	23,489	32,145	8,657	111.50	288
117	YSGOL BODFARI	12,525	16,977	4,452	34.50	492
136	YSGOL CARROG	20,930	19,830	(1,100)	34.50	575
140	YSGOL CEFN MEIRIADOG	25,941	34,920	8,979	63.50	550
146	YSGOL CLOCAENOG	11,198	4,316	(6,882)	36.50	118
162	YSGOL CAER DREWYN	34,156	36,796	2,640	81.00	454
163	YSGOL CYFFYLLIOG	9,559	2,311	(7,248)	29.00	80
164	YSGOL MAES HYFRYD	50,946	43,236	(7,710)	73.00	592
168	YSGOL Y PARC INFANTS	73,278	60,620	(12,658)	171.50	353
169	YSGOL FRONGOCH JUNIORS	31,152	56,771	25,619	180.00	315
170	YSGOL GWAENYNNOG INFANTS	25,766	(1,074)	(26,840)	86.00	(12)
171	YSGOL HEULFRE JUNIORS	(14,554)	3,084	17,638	83.00	37
172	YSGOL TWM O'R NANT	35,818	38,802	2,984	240.00	162
176	YSGOL HIRADDUG	42,805	35,629	(7,176)	203.00	176
196	YSGOL GELLIFOR	16,547	8,405	(8,142)	82.50	102
198	YSGOL GLYNDYFRDWY	10,315	26,907	16,592	21.50	1,252
210	YSGOL BRO ELWERN	10,268	3,954	(6,314)	32.50	122
219	YSGOL HENLLAN	9,937	31,312	21,375	58.00	540
247 / 261	YSGOL BRO FAMAU	2,828	2,622	(206)	86.00	30
249	LLANBEDR CONTROLLED	443	(2,242)	(2,684)	62.00	(36)
251	YSGOL DYFFRYN IAL	717	219	(499)	43.50	5
252	YSGOL GYNRADD LLANDRILLO	22,820	16,970	(5,849)	27.50	617
255	YSGOL BRYN CLWYD	(6,500)	(1,634)	4,866	25.00	(65)
258	YSGOL LLANFAIR D.C.	32,686	46,250	13,564	99.00	467
266	YSGOL BRYN COLLEN	10,191	(3,220)	(13,411)	143.50	(22)
268	YSGOL BRO CINMEIRCH	9,438	10,366	928	65.00	159
284	YSGOL MELYD	23,026	33,134	10,108	140.50	236
325	YSGOL PENTRECELYN	25,231	23,936	(1,295)	31.00	772
332	YSGOL BODNANT COMMUNITY SCHOOL	37,949	46,538.36	8,590	495.50	94
333	CLAWDD OFFA	(24,375)	(31,821)	(7,446)	217.00	(147)
336	YSGOL PENMORFA	50,557	29,331	(21,226)	427.00	69
337	YSGOL Y LLYS	56,173	75,917	19,744	279.50	272
338	YSGOL PANTPASTYNOG	15,122	24,694	9,572	54.50	453
351	YSGOL RHEWL	4,728	(327)	(5,055)	41.00	(8)
361	YSGOL Y CASTELL	(13,851)	(25,540)	(11,689)	199.00	(128)
364	YSGOL BRYN HEDYDD	59,285	41,728	(17,557)	436.00	96
365	CHRIST CHURCH C.P.	46,384	32,678	(13,706)	391.00	84
366	YSGOL DEWI SANT	60,389	109,447	49,057	491.00	223
367	YSGOL EMMANUEL	129,406	168,401	38,995	428.00	393
368	YSGOL LLYWELYN	4,307	19,103	14,796	487.00	39
369	YSGOL MAIR R.C.	7,923	(23,429)	(31,352)	274.00	(86)
373	YSGOL BORTHYN CONTROLLED	55,529	58,899	3,370	116.00	508
374	RHOS ST. C.P.	60,669	127,055	66,386	180.50	704
375	YSGOL PENBARRAS	15,986	37,892	21,906	234.50	162
390	ST. ASAPH INFANTS V.P.	13,863	25,564	11,701	98.50	260
392	YSGOL ESGOB MORGAN	20,276	3,997	(16,279)	98.00	41
405	YSGOL TREFNANT CONTROLLED	47,672	61,029	13,356	67.50	904
408	YSGOL TREMEIRCHION	8,181	9,426	1,246	46.00	205
467	YSGOL GYMRAEG Y GWERNANT	10,071	9,090	(981)	111.50	82
490	ST BRIGID'S	0	15,002.30	15,002	141.00	106
TOTAL		1,223,766	1,408,602	184,836	7,692	

Average

183

SECONDARY SCHOOL BALANCES AS AT 31.03.2012

COST CENTRE	SCHOOL	BALANCE AS AT 31.03.2011	BALANCE AS AT 31.03.2012	MOVEMENT IN YEAR	TOTAL PUPIL NOS. SEPT 2011	BALANCE PER PUPIL
-------------	--------	--------------------------	--------------------------	------------------	----------------------------	-------------------

513	DENBIGH HIGH SCHOOL	75,729	(32,478)	(108,207)	737	(44)
527	YSGOL DINAS BRAN	148,262	127,370	(20,892)	997	128
537	PRESTATYN HIGH SCHOOL	255,195	258,251	3,056	1,762	147
541	RHYL HIGH SCHOOL	(102,031)	(255,325)	(153,294)	806	(317)
543	BLESSED EDWARD JONES HIGH SCHOOL	(113,244)	(168,740)	(55,497)	485	(348)
549	YSGOL BRYNHYFRYD	151,826	79,653	(72,173)	1,246	64
553	YSGOL GLAN CLWYD	169,442	154,624	(14,818)	947	163
590	ST BRIGID'S	0	(15,002)	(15,002)	377	(40)

TOTAL **585,180** **148,354** **(436,825)** **6,980**

Average **21**

SPECIAL SCHOOL BALANCES AS AT 31.03.2012

COST CENTRE	SCHOOL	BALANCE AS AT 31.03.2011	BALANCE AS AT 31.03.2012	MOVEMENT IN YEAR	TOTAL PUPIL NOS. SEPT 2011	BALANCE PER PUPIL
-------------	--------	--------------------------	--------------------------	------------------	----------------------------	-------------------

619	YSGOL PLAS BRONDYFFRYN	(302,074)	55,126	357,200	121.00	456
655	YSGOL TIR MORFA	70,745	188,980	118,235	133.00	1,421

TOTAL **(231,329)** **244,106** **475,435** **254**

Average **961**

TOTAL ALL SCHOOLS **1,577,616** **1,801,062** **223,446** **14,926**

Average balance per pupil - all schools

121

Report To: CABINET

Date of Meeting: 19th June 2012

Lead Cabinet Member: Councillor Julian Thompson-Hill

Lead Officer: Paul McGrady, Head of Finance & Assets

Title: Finance Report

1 What is the report about?

The report gives details of the council's revenue budget and savings as agreed for 2012/13 as at the end of May 2012. The report also gives a summary update of the Capital Plan, the Housing Revenue Account and Housing Capital Plan.

2 What is the reason for making this report?

The report advises members of the format of the budgets and sets out the reporting structure for the coming year. At this stage there are no deviations from the agreed budget strategy for 2012/13 as defined in the Medium Term Financial Plan, the Capital Plan and the Housing Stock Business Plan.

3 What are the Recommendations?

Members note the budgets and savings targets for the year and progress against the agreed budget strategy.

4 Report details

The latest revenue budget forecast is presented as **Appendix 1** and shows a balanced position across all services, including schools and corporate budgets.

The Housing Revenue Account summary is also included in Appendix 1 for information but this is a separate fund and not part of the council's revenue budget.

Appendix 2 to this report gives an update showing progress against the savings and pressures agreed as part of the 2012/13 budget setting process. In total, net savings of £3.443m were agreed and £0.428m (12%) has been achieved with £3.015m (88%) still classed as in progress. Although most items are still classed as 'in progress' none of the savings listed are thought to be unachievable. A more detailed analysis will be presented in July which should show more significant progress.

5 How does the decision contribute to the Corporate Priorities?

Effective management of the council's revenue and capital budgets and delivery of the agreed budget strategy underpins activity in all areas, including corporate priorities.

6 What will it cost and how will it affect other services?

This section of the report will be used to highlight any key variances from budget or savings targets, risks or potential additional savings that may arise throughout the year and to give a more general update on the Capital Plan and the Housing Revenue Account. The position at this stage of the year assumes no variances from the agreed budgets but this position will change as the 2011/12 accounts are finalised and the position regarding carry-forward balances is clearer.

It should be noted that the under spend that was forecast against Children & Family Services toward the end of 2011/12 had to be used to fund disallowed grant expenditure against the 'Genesis' scheme. This amounted to approximately £140k and arose because of a lack of sufficient evidence produced by partner organisations and some council departments, which meant the grant claims could not meet the appropriate standard.

Undoubtedly, other variances will emerge across services as the year progresses.

Capital Plan – The estimated outturn is £34.2m. **Appendix 3** shows a summary of the current plan and how it is financed. Future reports will provide an update on major capital projects as the Plan develops throughout the year.

Housing Revenue Account (HRA) – The latest HRA forecast shows a planned in-year surplus of £71k. This includes funding capital expenditure of £602k from revenue as part of the agreed Housing Stock Business Plan for 2012/13. The Business Plan remains viable and based on the latest forecast, the HRA balance carried forward will be £963k.

The Housing Capital Plan is forecast to spend £7.5m in 2012/13 which is part-funded by prudential borrowing (£4.4m). The achievement of Welsh Housing Quality Standard by the end of 2012/13 remains on target and a detailed stock condition survey is being completed currently. This survey will help inform capital investment and business planning assumptions going forward.

A summary of the latest HRA position is shown in the table below.

Housing Revenue Account & Capital Plan Summary:

<u>Housing Revenue Account Summary 2012/13</u>	
<u>May 2012</u>	
Expenditure	£'000
Housing Management & Maintenance	5,414
Capital Charges	2,648
Subsidy	3,148
Provision for Bad Debts	29
Revenue Contribution to Capital	602
Total Expenditure	11,841
Income	
Rents	11,750
Garages	157
Interest	5
Total Income	11,912
In Year Surplus	71
HRA Balance Carried Forward	963

<u>Housing Capital Plan</u>	
<u>May 2012</u>	£,000
Planned Expenditure	7,452
Funded By:	
Major Repairs Allowance	2,400
Revenue Contribution	602
Capital Receipts	17
Prudential Borrowing	4,433
Total	7,452

7 What consultations have been carried out?

The revenue budget was recommended by cabinet and agreed formally by council after an extensive round of service challenges. The capital plan was approved by council following scrutiny by the Strategic Investment Group and recommendation by cabinet. The Housing Revenue Account has been approved following consultation with elected members and tenant federation representatives.

8 Chief Finance Officer Statement

This report highlights the revenue and capital budgets as agreed for 2012/13 and demonstrates how the council's finances will be reported to Cabinet throughout the year. Services are expected to deliver the savings agreed through the Service Challenges and budget setting processes and have so far been successful in doing so. The next report will allow a more informed outturn position to be forecast as the final position for 2011/12 and its impact on the 2012/13 budgets is confirmed. It is important that services continue to manage budgets prudently and that any in-year surpluses are considered in the context of the medium-term financial position.

Economic Commentary & Treasury Management Update

The financial markets remain extremely volatile and this continues to limit the number of institutions with which the council can invest and the length of investments the council can make. Both of these issues limit the returns the council can achieve. To put this into context, in 2008 the council could expect to earn around £2.5m in interest on investments (the council typically has between £20-£30m to invest). This year the yield is likely to be £250k, around one tenth of what was earned before the banking crisis. The council's treasury strategy puts the safety of investments ahead of yield though prudent options are always considered if appropriate. During the course of the last year, the council limited investments with banks from one year to six months. It was then reduced further to 90 days. More recently this was reduced to 30 days and in the past two weeks, the council has opted to limit almost all deposits to one day. There are two institutions with which funds could be placed for up to one week. With the current instability in the Eurozone and the potential for contagion if a significant bank were to fail or a country were to default, the council's current investment strategy is likely to continue for the medium term.

Total borrowing currently stands at £135m at an average rate of 5.74% and total investments are £34.5m at an average rate of 0.94%.

9 What risks are there and is there anything we can do to reduce them?

This is the most challenging financial period the council has faced and failure to deliver the agreed budget strategy will put further pressure on services in the current and future financial years. Effective budget monitoring and control and early reporting of variances will help ensure that the financial strategy is achieved.

Specific risks are apparent when dealing with capital projects and can include expenditure or time overruns, funding issues and other non-financial considerations. A robust approval mechanism and close financial monitoring and reporting, along with effective project management procedures, help to minimise these risks.

The HRA is undertaking a considerable capital investment to improve the housing stock and using borrowing and grants to fund the works. Any borrowing must be affordable and the regular monitoring and annual approval and viability assessment of the Housing Stock Business Plan ensures that this is so.

10 Power to make the Decision

Local authorities are required under Section 151 of the Local Government Act 1972 to make arrangements for the proper administration of their financial affairs.

This page is intentionally left blank

Appendix 1

DENBIGHSHIRE COUNTY COUNCIL REVENUE BUDGET MONITORING REPORT 2012/13

Forecast as at 31/05/2012	Budget			Projected Outturn			Variance			Net	Variance Previous Report
	Expenditure	Income	Net	Expenditure	Income	Net	Expenditure	Income	Net		
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	%	£'000
Business Planning & Performance	1,178	-224	954	1,178	-224	954	0	0	0	0.00%	0
Legal & Democratic Services	2,066	-553	1,513	2,066	-553	1,513	0	0	0	0.00%	0
Finance & Assets	14,364	-7,359	7,005	14,364	-7,359	7,005	0	0	0	0.00%	0
Highways & Infrastructure	20,069	-9,624	10,445	20,069	-9,624	10,445	0	0	0	0.00%	0
Planning, Regeneration & Public Protection	5,727	-1,949	3,778	5,727	-1,949	3,778	0	0	0	0.00%	0
Adult & Business Services	45,090	-13,240	31,850	45,090	-13,240	31,850	0	0	0	0.00%	0
Children & Family Services	9,800	-1,029	8,771	9,800	-1,029	8,771	0	0	0	0.00%	0
Housing Services	1,842	-1,462	380	1,842	-1,462	380	0	0	0	0.00%	0
Leisure, Libraries & Community Development	9,899	-4,608	5,291	9,899	-4,608	5,291	0	0	0	0.00%	0
Strategic HR	1,558	-470	1,088	1,558	-470	1,088	0	0	0	0.00%	0
Customer Services	4,078	-985	3,093	4,078	-985	3,093	0	0	0	0.00%	0
Environment	19,068	-8,301	10,767	19,068	-8,301	10,767	0	0	0	0.00%	0
Modernising Education	1,476	-321	1,155	1,476	-321	1,155	0	0	0	0.00%	0
School Improvement & Inclusion	10,782	-7,756	3,026	10,782	-7,756	3,026	0	0	0	0.00%	0
Total Services	146,997	-57,881	89,116	146,997	-57,881	89,116	0	0	0	0.00%	0
Corporate	44,873	-36,670	8,203	44,873	-36,670	8,203	0	0	0	0.00%	0
Precepts & Levies	4,569	0	4,569	4,569	0	4,569	0	0	0	0.00%	0
Capital Financing	12,656	0	12,656	12,656	0	12,656	0	0	0	0.00%	0
Total Corporate	62,098	-36,670	25,428	62,098	-36,670	25,428	0	0	0	0.00%	0
Council Services & Corporate Budget	209,095	-94,551	114,544	209,095	-94,551	114,544	0	0	0	0.00%	0
Schools	70,597	-7,756	62,841	70,597	-7,756	62,841	0	0	0	0.00%	505
Total Council Budget	279,692	-102,307	177,385	279,692	-102,307	177,385	0	0	0	0.00%	505
Housing Revenue Account	11,841	-11,912	-71	11,841	-11,912	-71	0	0	0	0.00%	84

This page is intentionally left blank

Appendix 2 Medium Term Financial Plan Update 2012/13

Update to 31/05/2012

<u>Ref</u>	<u>Action</u>	<u>Status</u>	<u>Saving £'000</u>	<u>Total £'000</u>
General				
A3	Convert Essential Car Users to Casual	In progress	200	
A7	Costs of Democracy	In progress	20	
				220
Support Services Review				
C1	HR Review - Ongoing Impact of Centralisation	In progress	45	
C3	Legal services - phase 1	In progress	70	
C4	Democratic support	Achieved	28	
C5	ICT/IM Structure	In progress	60	
C6	ICT/IM Procurement	In progress	25	
C7	Finance & Assets	Achieved	300	
				528
Service Challenges				
Leisure, Libraries & Community Development				
Da1	Leisure Services-New Booking System	In progress	30	
Da2	Back office co-located with Youth	In progress	30	
Da3	Transfer Town Halls to Town Councils	In progress	80	
Da4	Outsource a leisure centre	In progress	0	
Da5	Remove subsidy by increasing income	In progress	120	
				260
Environmental Services				
Db1	Increase charges for certain services eg bulky waste collection	In progress	510	
Db2	Renegotiate recycle and disposal contracts	In progress	200	
Db4	Reduce number of CA sites	In progress	134	
Db7	Other Reorg Savings	In progress	20	
Db9	Fleet Efficiency	In progress	138	
Db12	Public Conveniences	In progress	10	
Db14	WAG Waste Target Pressures	In progress	-366	
Db15	Free School Meals Cost Pressures	In progress	-20	
Db16	Countryside staff reduction	In progress	50	
Db17	Tourism Service Redesign	In progress	49	
Db18	Regeneration Service Redesign	In progress	46	
				771
Planning and Public Protection				
Dc1	Review of Regeneration	In progress	10	
EC21	Review Pest Control	In progress	20	
EC23	Review Building Control	In progress	20	
EC24	Review of Planning Policy Service	In progress	20	
EC25	Review of CCTV service	In progress	30	
EC27	Review of Trading Standards	In progress	50	
EC28	Licensing	In progress	20	
				170
Highways & Infrastructure				
EC12	Passenger Transport	In Progress	35	
EC13	Parking	In Progress	70	
EC15	Development Control	In Progress	18	
	NWTRA Fees	Achieved	100	
EC16	Winter Maintenance	In Progress	65	
				288
Adult Social Services				
Df1	Cefndy Healthcare,	In Progress	43	
Df2	Closer working of Fin assessments & Benefits	In Progress	30	
Other Adult Services				
Df4	Service Restructure	In Progress	130	
Older People				
Df5	Externalise elements of Home Care	In Progress	15	
Df6	Day care - review and rationalise	In Progress	30	
Df7	Review Meals on Wheels	In Progress	64	
Df8	Impact of investment in reablement	In Progress	75	
Df9	Residential Care - Impact of Extra Care	In Progress	100	
Mental Health				
Df11	Management Changes	In Progress	19	
Df12	Partnership Efficiency Savings	In Progress	26	

		<u>Status</u>	<u>Saving £,000</u>	<u>Total £'000</u>
Adult Social Services (con'd)				
Physical Disability & Impairment				
Df13	ISIL Scheme	In Progress	18	
Df14	Reablement Intervention	In Progress	26	
Df15	Telecare	In Progress	20	
Other Adult Services				
Df16	Administration Rationalisation	In Progress	67	
Df17	Systems Thinking and Vacancy Control	In Progress	40	
Business Support & Development				
Df18	PMDF Grant - Loss of funded posts	In Progress	152	
Df19	Workforce Development Review	In Progress	20	
				875
School Improvement & Inclusion				
Dh1	Service Restructure	In Progress	100	100
Children & Family Services				
Staffing				
Dj3	Other Staff Savings	In Progress	21	
Refocus on Core Business				
Dj5	Re-shaping Supervised Contact Service	In Progress	43	
Dj8	Reduction in Independent (external) Placement Provision	In Progress	48	
Decommissioning Services				
Dj11	Voluntary Organisation Grants	In Progress	37	
	Child Trust Funds	In Progress	2	
Dj12	Parenting Programme	In Progress	82	
Dj14	Rhyl Adventure Playground	In Progress	61	
Pressures				
Dj18	In-house Fostering	In Progress	-224	
Dj20	Legislative	In Progress	-28	
				42
Housing				
	Various Small savings	In Progress	7	7
REGIONAL WORKING/COLLABORATION				
ENW1	Education Regional Board	In Progress	25	
ENW2	Social Care Regional Board	In Progress	25	
				50
OUTSOURCING				
G2	Bodelwyddan Castle	In Progress	18	
G4	ECTARC	In Progress	10	
				28
Other Cultural/Heritage activities				
H1	Pavilion Theatre	In Progress	50	
H2	Ruthin Craft Centre	In Progress	20	
H3	Llangollen Pavilion	In Progress	25	
H4	Heritage facilities	In Progress	9	
				104
Total Savings 2012/13				3,443
Summary:			£'000	%
Savings Achieved/Replaced or Pressures Confirmed			428	12
Savings In Progress/Being Reviewed			3,015	88
Savings Not Achieved/Deferred			0	0
Total			3,443	

Denbighshire County Council - Capital Plan 2012/13 - 2014/15

		2012/13	2013/14	2014/15
		£000s	£000s	£000s
Capital Funding:				
1	General Funding:			
	Unhypotheated Supported Borrowing	8,679	3,152	2,994
	General Capital Grant	1,934	1,931	1,931
	General Capital Receipts	1,063		
	Earmarked Capital Receipts	150	0	0
		11,826	5,083	4,925
2	Prudential Borrowing	9,995	3	300
3	Reserves and Cera	1,740	0	0
4	Specific Grants and Contributions	10,153	4,076	848
	Total Finance	33,714	9,162	6,073
	Total Estimated Payments	-32,213	-4,079	-1,148
	Contingency	-1,501	-1,000	-1,000
	Earmarked Contingency			
	Unallocated Reserve	0	0	0
	Funding available	0	4,083	3,925

This page is intentionally left blank

Agenda Item 8

CABINET: FORWARD WORK PROGRAMME

JULY 2012	
Regional CCTV	Cllr D Smith / Graham Boase
Regional Collaboration on Economic Development	Lead Member / Mark Dixon
Regional Collaborative Committees	Lead Member / Sally Ellis / Jenny Elliott
Regional Collaboration on Economic Regeneration Purpose: Approval for the governance arrangements for priority collaborative activities	Lead Member / Mark Dixon
Mental Health Measure	Lead Member / Sally Ellis
Financial Update Report	Cllr J Thompson-Hill / Paul McGrady
Items from Scrutiny Committees	Scrutiny Coordinator
SEPTEMBER 2012	
Financial Update Report	Cllr J Thompson-Hill / Paul McGrady
Items from Scrutiny Committees	Scrutiny Coordinator
OCTOBER 2012	
Financial Update Report	Cllr J Thompson-Hill / Paul McGrady
Items from Scrutiny Committees	Scrutiny Coordinator
NOVEMBER 2012	
Financial Update Report	Cllr J Thompson-Hill / Paul McGrady
Items from Scrutiny Committees	Scrutiny Coordinator
DECEMBER 2012	
Welsh Housing Quality Standards	Lead Member / Peter McHugh
Financial Update Report	Cllr J Thompson-Hill / Paul McGrady
Items from Scrutiny Committees	Scrutiny Coordinator

Updated 07/06/2012 KEJ

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 14 of Part 4 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank